

# **Fiscal Year 2007**

# **Annual Budget**

**March 7, 2006**



# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## INTRODUCTION

The budget for the Solid Waste Agency of Northern Cook County (SWANCC) is presented for your review. A number of factors impact the budget, including operations at the Glenview Transfer Station (GTS), reductions in the Agency's outstanding debt and the Agency's waste reduction and recycling education programs.

Included in this budget document are the Agency's FY2007 Budget and the FY2007 Project Budget that allocates each member's percentage of the Agency's fixed and operations and maintenance costs for the year.

All revenues and expenses pertaining to the GTS are included in the budget. By adopting a fiscally conservative approach to the total FY2007 Budget, the Agency projects a \$53.50 per ton tipping fee. This is an increase of \$1.50 per ton over FY2006 and covers the variable expenses of operating the transfer station and Agency administration. Based on a three-year rolling average formula as required in the Project Use Agreement, the FY2007 Budget is calculated on receiving 277,998 tons of waste. This represents an increase of 111 tons over FY2006 budgeted waste deliveries.

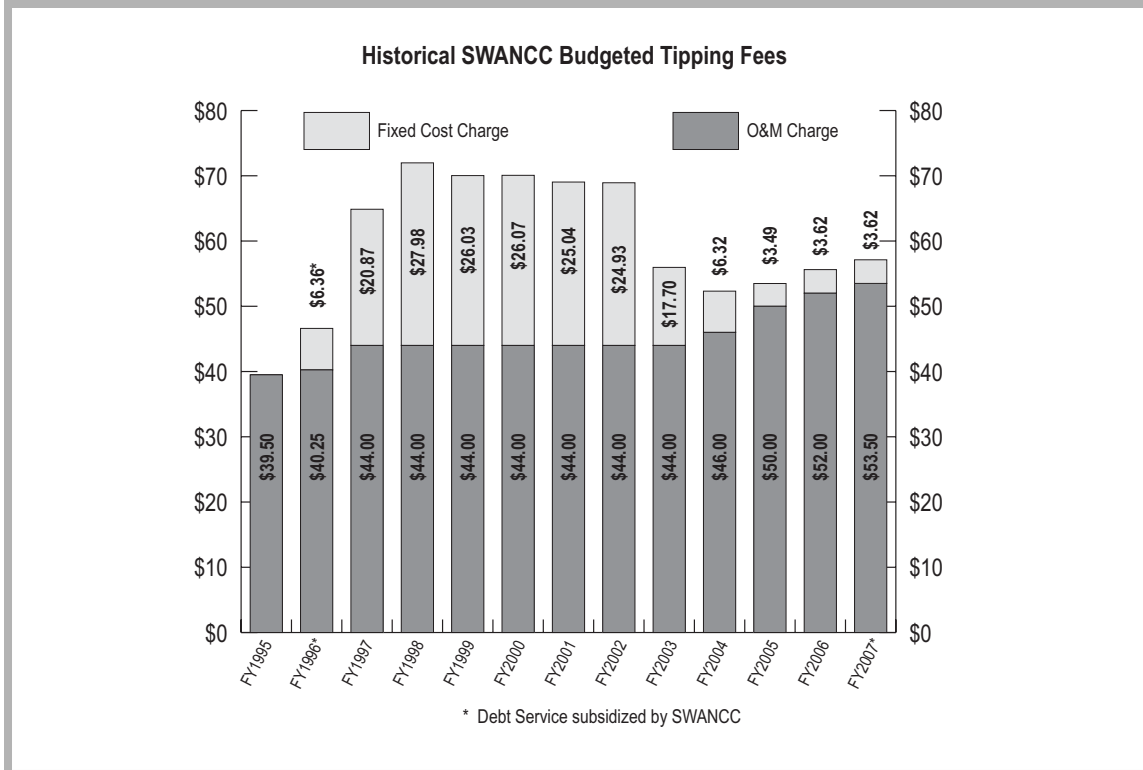
The \$53.50 per ton tipping fee is being established to compensate for higher costs in FY2007. As in FY2006, the main driving force for the increase is inflationary increases in the operations of the Glenview Transfer Station.

The fixed cost portion of the Agency's expenses consists of debt service. This fixed payment amounts to \$1,266,015. At the direction of the Agency's Executive Committee and in accordance with the Board's reserve fund policy, the Agency will use \$259,000 in excess unpledged reserves to subsidize member's debt service payments. As a result of this subsidy, the fixed cost tipping fee charged to the members will remain at the FY2006 level of \$3.62 per ton. Subsidies are also intended for FY2008 and FY2009 to keep debt service fees level for those years.

During FY2007 the Agency will continue to implement the additional components of its comprehensive solid waste management plan, including extensive waste reduction education outreach to its member communities. Waste reduction and

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Chart I - Budgeted Member Tipping Fee & Debt Service (\$ per ton)**



recycling have become standard practice in all 23 SWANCC member communities. After trending down for a number of years, recycling collection rates have reversed the trend and are increasing due to the increased education efforts and program changes.

The FY2007 budget includes funding for the Agency’s popular “Recycle Etc.” newsletter, which is distributed twice a year to residents through the Tribune newspaper and the “Local Values” direct mail package. This newsletter provides the maximum coverage of SWANCC residents and is the single most popular source of SWANCC information regarding special programs and collections. FY2007 will have continued funding for Electronics and Computer Recycling collections and adds funding for document destruction events that ensure sensitive documents are shredded and recycled while maintaining confidentiality.

SWANCC’s extensive outreach to schools in its region will also continue in FY2007. Overall funding of these programs for FY2007 is increased by 2.24% compared to FY2006 levels. Programs funded in the FY2007 Budget include the Nike Reuse-a-Shoe recycling program, School Waste Reduction Grant Program,

## **SOLID WASTE AGENCY OF NORTHERN COOK COUNTY**

PTO/PTA Volunteer Workshop, “Art of Garbage” project, Recycled Content Products Kits and Recycled Fashion Show.

Membership in the Agency has significant value-added benefits. All of the programs provided by SWANCC staff to its members, including consulting services for contracting, collection and recycling assistance, are provided at a cost of \$0.32 per household per month.

### **PART I: BUDGET STRUCTURE**

Within the Agency’s Enterprise Fund are several activity-based accounts. Each of these accounts reflects a specific area of activity within the Agency, including GTS Operations, Administration, Research & Development and Bond Financing.

The tables incorporated into this budget are designed to give the reader several options when looking at the budget:

1. Table 1 presents the Agency’s cash budget. This is provided to show the cash position of the Agency at the beginning and end of the Fiscal Year. Note that in FY2006, \$140,000 of unpledged reserves were used to replace the Glenview Transfer Station’s overhead doors and in FY2007, \$259,000 is being used to subsidize debt service fees to the members. Due to the timing of cash flows, the line items in the cash budget will not match the other tables which are tied to the attached Project Budget;
2. Line items broken down by activity area (e.g., how much in professional services for GTS, Administration, Research & Development and Bond Financing - See Table 2); and
3. Tables showing detailed breakdowns for each expense type (e.g., GTS Operating Expenses, Office Expenses, etc. - Tables 3 - 6).

Charts are presented to graphically illustrate the breakdown of expenses.

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## Table I - FY2007 Cash Budget

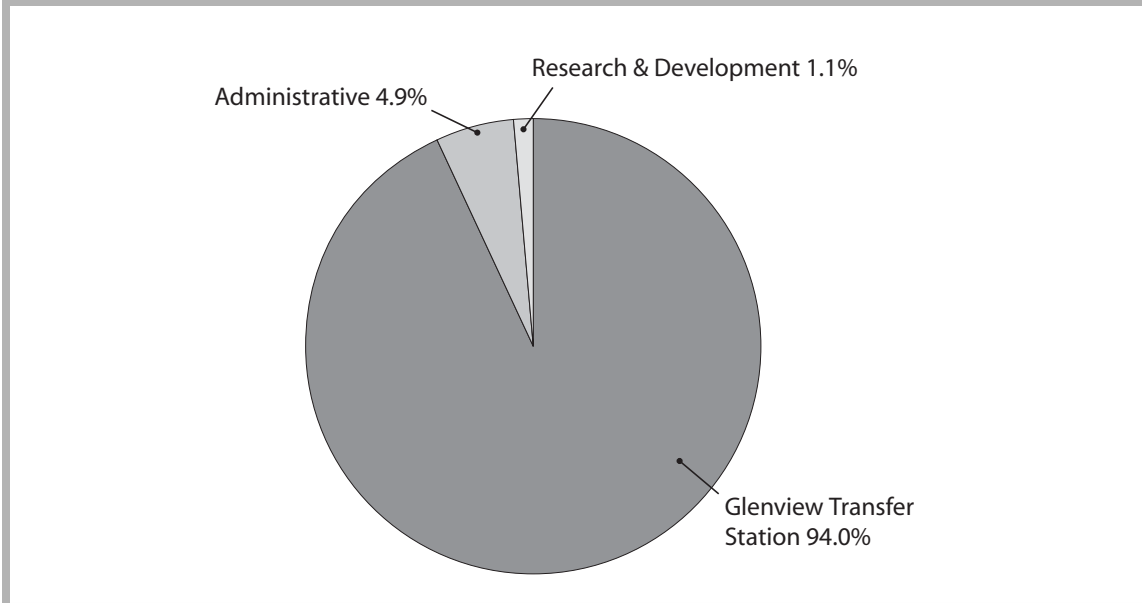
	FY06 Budget	FY06 Actual	FY07 Predicted	FY07 v FY06 Difference	% +/-
Beginning Balance	\$ 6,832,328	\$ 6,832,328	\$ 6,715,905	\$ (116,423)	(1.70)%
<b>Revenues</b>					
Member Billings	15,428,793	16,211,755	16,264,864	836,071	5.42%
Member Fixed Cost True-up	25,074	43,520	-	(25,074)	(100.00)%
Customer Waste	200,594	218,981	180,387	(20,207)	(10.07)%
Investment Income	178,529	223,026	206,443	27,914	15.64%
RMTS Host Fee	93,500	102,000	102,000	8,500	9.09%
Miscellaneous	-	-	-	-	
<b>Sub-Total</b>	<b>15,926,490</b>	<b>16,799,282</b>	<b>16,753,695</b>	<b>827,205</b>	<b>5.19%</b>
<b>Expenditures</b>					
Contractor Operator Charges	13,408,411	14,307,688	14,240,296	831,885	6.20%
Host Community Fee	111,176	111,176	111,197	21	0.02%
Repair and Maintenance	122,670	294,431	151,952	29,282	23.87%
Utility Charge	254,310	215,647	221,836	(32,474)	(12.77)%
Debt Service	1,000,206	1,007,018	1,244,432	244,226	24.42%
Personnel	468,569	468,569	491,670	23,101	4.93%
Professional Services	250,538	233,349	242,196	(8,342)	(3.33)%
Office Expenditures	146,168	115,073	138,625	(7,543)	(5.16)%
Education and Recycling	161,838	162,754	170,038	8,200	5.07%
<b>Sub-total</b>	<b>15,923,886</b>	<b>16,915,705</b>	<b>17,012,241</b>	<b>1,088,355</b>	<b>6.83%</b>
<b>Net Revenues (Loss)</b>	<b>2,604</b>	<b>(116,423)</b>	<b>(258,546)</b>	<b>(261,150)</b>	
<b>Ending Balance</b>	<b>\$ 6,834,932</b>	<b>\$ 6,715,905</b>	<b>\$ 6,457,359</b>	<b>\$ (377,573)</b>	<b>(5.52)%</b>
Accounts Payable - Groot		1,118,488	1,053,360	(65,128)	-5.82%
Debt Service Surcharge Reserve		177,708	223,414	45,706	25.72%
O&M Reserve		1,204,070	1,239,341	35,271	2.93%
Repair & Maintenance Reserve		283,000	283,000	-	0.00%
Unpledged Reserves		\$ 3,932,638	\$ 3,658,244	\$ (393,422)	-10.00%

## Table 2 - Line Items Broken Down by Activity Area

	GTS Operations	Administration	Research and Development	Bond Financing	Total
<b>Revenues</b>					
Member Billings	\$ 14,872,092			\$ 1,007,015	\$ 15,879,107
Member Fixed Cost True-up				0	0
Customer Waste	180,000				180,000
Investment Income		206,000			206,000
RMTS Host Fee		102,000			102,000
Fixed Cost Subsidy				259,000	259,000
<b>Sub-Total</b>	<b>15,052,092</b>	<b>308,000</b>	<b>0</b>	<b>1,266,015</b>	<b>16,626,107</b>
<b>Expenditures</b>					
Contractor Operator Charges	13,839,260				13,839,260
Host Community Fee	111,199				111,199
Repair and Maintenance	138,999				138,999
Utility Charge	222,398				222,398
Debt Service				1,266,015	1,266,015
Personnel		493,770			493,770
Professional Services	83,000	110,000		50,000	243,000
Office Expenditures		140,766			140,766
Education and Recycling			170,700		170,700
<b>Sub-total</b>	<b>\$ 14,394,857</b>	<b>\$ 744,536</b>	<b>\$ 170,700</b>	<b>\$ 1,316,015</b>	<b>\$ 16,626,107</b>

**PART II: REVENUES AND EXPENSES BY ACTIVITY AREA**

**Chart 2 - Operating Expenses by Functional Area**



**GLENVIEW TRANSFER STATION OPERATIONS**

The GTS Operations account details the revenues and expenditures for the Agency's solid waste management operations at the Glenview Transfer Station. (see Table 3)

The variable rate charged for each ton delivered to the GTS during FY2007 covers operation of the GTS and the Agency. The tipping fee for delivery of the tonnage to the facility is projected to be \$53.50. The Agency is budgeting for members to deliver 277,998 tons of refuse in FY2007.

The fees from members for both tipping waste at the GTS during FY2007 are budgeted to realize \$14,872,092 in revenues. Revenues of \$180,000 are expected from the use of the GTS by commercial customers. The GTS contract operator, Groot Recycling & Waste Services, Inc., administers the billing for these commercial waste deliveries. The Agency receives a payment for use of the facility, plus payments for the host community fee and credits toward the utility expense. Commercial waste deliveries are expected to drop slightly during FY2007 due to increased pricing and competition from other facilities. The facility should process

## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Table 3 - GTS Operating Expenses**

GTS Operations	FY2006 Budget	FY2007 Budget	Difference	% +/-
<i>Contractor Operator Charges</i>				
Operation and Maintenance \$	3,730,140	\$ 3,837,774	\$ 107,635	2.89%
Transportation	2,483,098	2,564,451	81,354	3.28%
Disposal	8,131,613	8,425,953	294,341	3.62%
Repair and Maintenance	125,049	138,999	13,950	11.16%
Illinois Subtitle D Fee	33,346	33,360	13	0.04%
Illinois Landfill Tax	319,570	319,698	128	0.04%
<i>Sub-total</i>	<i>14,822,816</i>	<i>15,320,235</i>	<i>497,420</i>	<i>3.36%</i>
<i>Host Community Fees</i>	111,155	111,199	44	0.04%
<i>Utility Charges</i>	255,656	222,398	(33,258)	-13.01%
<i>Professional Services</i>				
Property Insurance	32,000	26,000	(6,000)	-18.75%
Liability Insurance	29,000	29,000	-	0.00%
Technical Services	28,000	28,000	-	0.00%
<i>Sub-total</i>	<i>89,000</i>	<i>83,000</i>	<i>(6,000)</i>	<i>-6.74%</i>
<i>Total \$</i>	<i>15,278,627</i>	<i>\$ 15,736,833</i>	<i>\$ 458,206</i>	<i>3.00%</i>

approximately 1,070 tons per day of member waste during the fiscal year. This represents 67% of its rated capacity of 1,600 tons per day. The commercial and landscape waste processing at the facility will not hinder the ability to process members' waste but, rather, will maximize utilization of the Agency's capital investment.

With the establishment of the Onyx Waste Services' Rolling Meadows transfer station, the Agency negotiated to deliver member waste to the facility. Groot exercised an option in the GTS operating contract to match the per ton fee and retain the waste at the Glenview facility and rebate the Agency for the estimated transportation savings that the seven members would have incurred. The savings of this lower fee to all members is projected to be \$4.76 per ton.

The contract operator charges for the year are budgeted at \$13,839,260. This includes the \$1.15 per ton increase in the Illinois Landfill Tax that was implemented in July 2003. SWANCC's contract with Groot calls for Operation and Maintenance charges to escalate at a rate of 80% of the percentage change in the Consumer Price Index for Chicago. Hauling charges are escalated at the Chicago-CPI Transportation Index while disposal charges are escalated at CPI with a 3% minimum and a 5% maximum.

The transfer station operations line item also includes transportation costs for

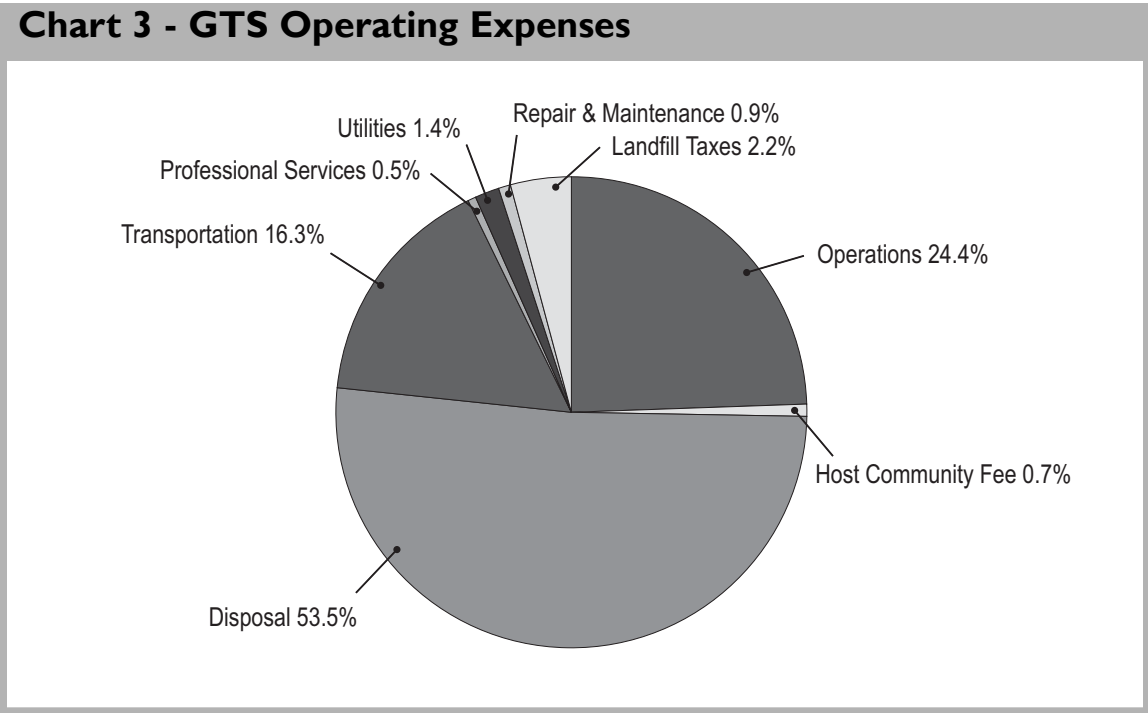


## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

hauling the baled waste to the landfill. The formula in SWANCC's contract with Groot calls for an escalator in the amount of the Transportation Index for Chicago, which was 3.18% for 2005. It is expected that the Agency's waste will be disposed at Pheasant Run landfill, Kenosha County, Wisconsin, during all of FY2007. The Agency's waste was first delivered to Pheasant Run during February, 1997.

The State of Illinois in July 2003 increased the solid waste tax on the disposal of waste by \$1.15 per ton. According to the sub-contract with Waste Management Inc., the Agency is capped at the Illinois tax rate and the \$1.15 is included as an expense in the FY2007 Budget. In total, \$2.22 per ton is paid in landfill taxes.

Other expense items within the GTS activity area include utility charges to operate the facility (\$222,398), host community fees (\$111,199), Professional Services (\$83,000) and Repair and Maintenance (\$138,999).

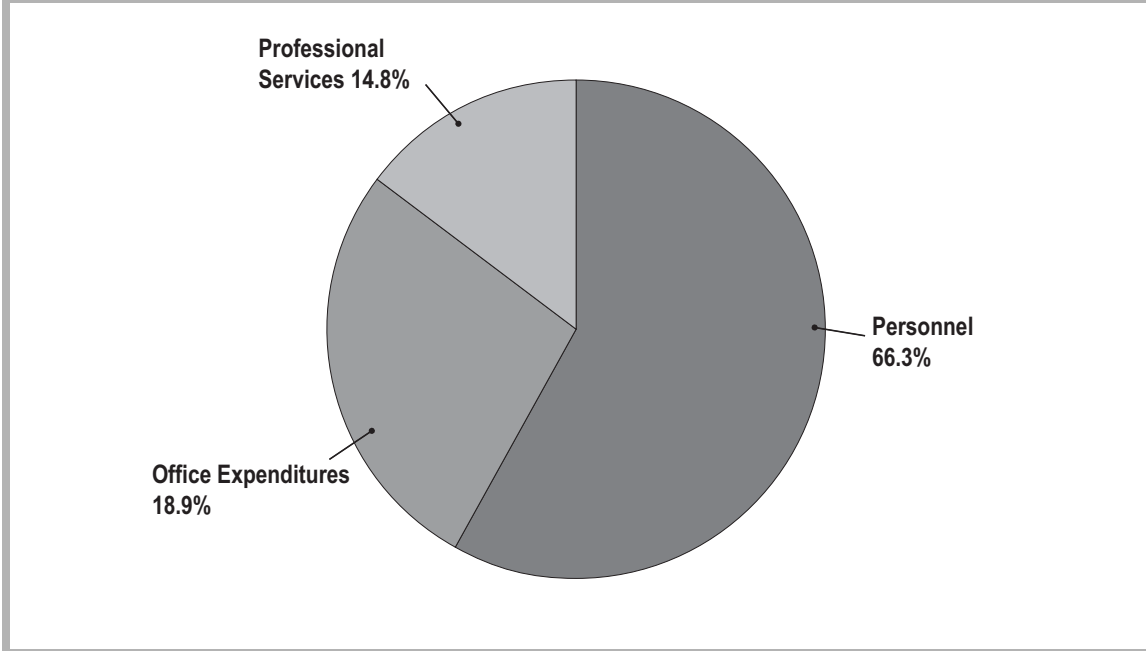


# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## ADMINISTRATION

The Agency's day-to-day program and planning activities constitute the Administrative activity area. The activities include Agency administration, professional services, and community relations. Expenses in this activity area include Personnel, Office Expenses and Professional Services.

**Chart 4 - Administration Expenses**



### *Personnel*

The personnel budget includes the full-time positions of Executive Director, Assistant Executive Director, Recycling & Community Education Director, Executive Secretary, Administrative Assistant/Marketing Coordinator and a part-time administrative assistant. The budget reflects a 4.52% increase in the overall Personnel line item from FY2006. This increase is reflective of nearly all sub line items with the exception of benefits which are up 6.15% from FY2006.

### *Office Expenses*

Office expenses are for the administrative functions of the Agency and include payment for rent, printing, office supplies, meeting expenses and other routine administrative items. These expenses are budgeted at \$140,766, a 4.89% decrease from FY2006 (Table 4).

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Table 4 - Office Expenses**

Office Expenses	FY2006 Budget	FY2007 Budget	Difference	% +/-
Rent \$	49,000 \$	53,407 \$	4,407	8.99%
Printing	25,000	24,536	(464)	-1.86%
Travel	12,000	12,000	0	0.00%
Postage	13,000	8,716	(4,284)	-32.95%
Office Supplies	18,000	3,200	(14,800)	-82.22%
IT/Communications	20,000	27,907	7,907	39.54%
Meetings	8,000	8,000	0	0.00%
Other	3,000	3,000	0	0.00%
<i>Total</i> \$	<i>148,000</i> \$	<i>140,766</i> \$	<i>(7,234)</i>	<i>-4.89%</i>

The decrease can be attributed to lower office supplies and equipment needs now that the Agency is in the new office space in Glenview.

### *Professional Services*

Professional services within the administrative area constitute legal, insurance (Worker's Compensation, auto liability and umbrella liability), community relations, financial services and technical services. Table 5 shows the breakdown of professional services across all functional areas. Please note that some of the insurance costs are allocated to the GTS.

Legal services are budgeted at \$75,000. A majority of this funding is to retain the services of Mayer, Brown, Rowe and Maw as General Counsel. The fee for this service has remained the same since FY1997.

**Table 5 - Professional Services**

Professional Services	FY2006 Budget	FY2007 Budget	Difference	% +/-
Financial Services \$	45,000 \$	45,000 \$	-	0.00%
Insurance	80,000	73,000	(7,000)	-8.75%
Community Relations	22,000	22,000	0	0.00%
Legal	75,000	75,000	0	0.00%
Technical Services	28,000	28,000	0	0.00%
<i>Total</i> \$	<i>259,900</i> \$	<i>243,000</i> \$	<i>(16,900)</i>	<i>-6.50%</i>

## **SOLID WASTE AGENCY OF NORTHERN COOK COUNTY**

Financial services are budgeted at \$45,000, same as in FY2006. Items under financial services include general financial advisory work and the bi-annual rebate calculations.

Community relations are budgeted at \$22,000 for the ongoing community relations services the Agency obtains.

Insurance costs allocated to Administration are for Worker's Compensation, Public Officials Bond, auto liability insurance and for an umbrella liability insurance policy. The Agency's total insurance budget is \$73,000, a 8.75% decrease. This decrease is due to the rebidding coverages and obtaining a new carrier for property coverage. All policies are obtained with assistance from a risk management advisor and are bid at least every other year.

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## RESEARCH AND DEVELOPMENT

The FY2007 Research and Development budget of \$170,700 includes continuation of the Agency's established education outreach programs for schools and teachers, the general public, commercial establishments and SWANCC municipal staff and officials. The budget does not include funding for Household Hazardous Waste activities due to uncertainty with Illinois Environmental Protection Agency funding and high costs associated with the collections. SWANCC will continue funding the popular electronics recycling programs and have added document destruction events to the FY2007 Budget.

The FY2007 Budget continues funding for the "Recycling Etc." newsletter. This popular newsletter is issued in the spring and fall and highlights the Agency's programs for the general public. The newsletter is distributed in the Sunday Chicago

**Table 6 - Research and Development Expenses**

Research and Development	FY2006 Budget	FY2007 Budget	Difference	% +/-
<i>Special Collections</i>				
Computer/Electronics Collections \$	35,000	\$ 35,000	\$ -	0.00%
Document Destruction Events	3,500	3,500	0	0.00%
<i>Sub-total</i>	<i>38,500</i>	<i>38,500</i>	<i>0</i>	<i>0.00%</i>
<i>Recycling Etc. Newsletter</i>	90,000	90,000	0	n/a
<i>Commercial Franchise Recycling</i>	2,000	2,000	0	0.00%
<i>Recycle House Exhibits</i>	500	500	0	0.00%
<i>Education</i>				
School Grants	8,000	8,000	0	0.00%
Earth Day Calendars	5,000	5,000	0	0.00%
Giveaway Items	2,500	2,500	0	0.00%
Conference Sponsorship	1,000	1,000	0	0.00%
Art of Garbage Display	4,200	4,200	0	0.00%
Recycled Content Fashion Show	1,000	1,000	0	0.00%
IRA Conference	1,000	1,000	0	0.00%
Misc. Programs	1,500	2,100	600	40.00%
Education Seminars	1,500	2,500	1,000	66.67%
Recycling Coordinators Meetings	700	700	0	0.00%
Recycled Product Kits	300	300	0	0.00%
PTA Volunteer Workshop	1,500	1,500	0	0.00%
Commercial Waste Seminar	600	0	(600)	-100.00%
Waste Ed Newsletter	1,000	1,000	0	0.00%
Locker Clean-out Bags	6,000	6,000	0	0.00%
Shoe Recycling Program	2,400	2,400	0	n/a
Program Participation Certificates	500	500	0	0.00%
<i>Sub-total</i>	<i>38,700</i>	<i>39,700</i>	<i>1,000</i>	<i>2.58%</i>
<i>Total</i>	<i>\$ 169,700.00</i>	<i>\$ 170,700.00</i>	<i>\$ 1,000.00</i>	<i>0.59%</i>

## **SOLID WASTE AGENCY OF NORTHERN COOK COUNTY**

Tribune and the Tribune's "Local Values" mailer. This provides near 100% distribution to SWANCC area households.

Student and teacher educational outreach programs that will continue to be funded include the school waste reduction grant program; PTO/PTA volunteer workshop; "Art of Garbage" project; Earth Flag and Earth Flag Extension programs; recycled-content products education kits; recycled-content fashion show; April Environmental Awareness month calendar; "Waste Ed" newsletter; and Kraft paper locker clean out bags.

Outreach programs planned for the general public include one transfer station open house, the "Recycle Etc." newsletter and SWANCC's "Green Pages" resource guide. In order to contain costs, the Agency will no longer provide printed copies of the "Green Pages" resource guide. The information will be available on the Agency's website. Information regarding all of the Agency's programs is included on the Agency's website at [www.swancc.org](http://www.swancc.org).

Programs for SWANCC municipal officials and staff include semi-annual recycling coordinator meetings and administration of the Waste Calc data-reporting program, through which SWANCC communities report data on landscape waste and recyclable materials collection. The budget also provides for attendance and sponsorships of relevant industry conferences.

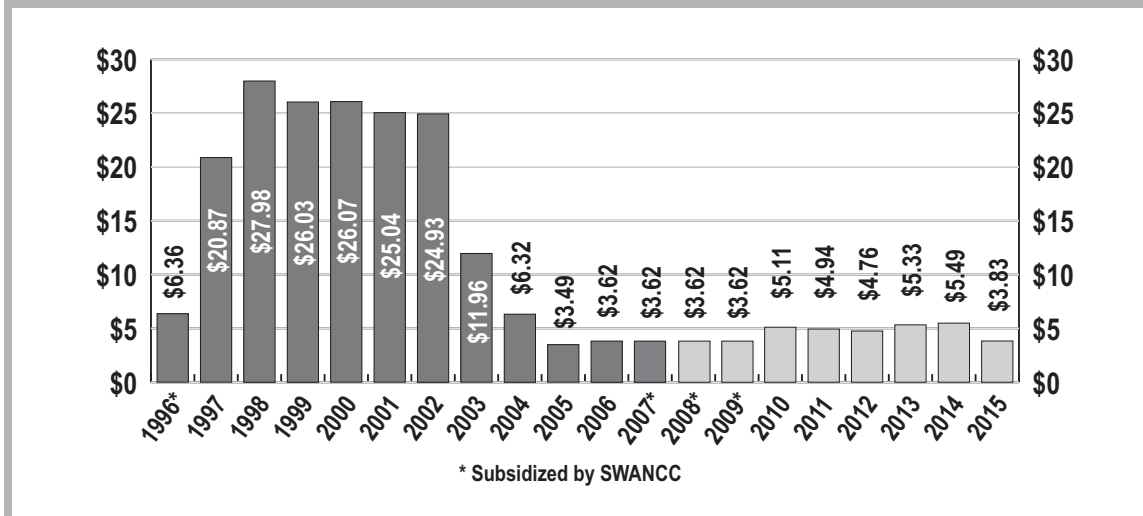
# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## BOND FINANCING

This activity area covers payments on the Agency's outstanding debt. Debt service on existing debt consists of both interest and principal payments. The total FY2007 debt service is \$1,266,015, a 25.7% increase from FY2006. Even with this increase, the debt payment in FY2007 is substantially lower than the historical high in FY1998. Chart 5 below shows the historical and projected future debt service payments through 2015.

The Fixed Cost tipping fee charged to members will be subsidized by the Agency in FY2007, FY2008 and FY2009. The Agency's Executive Committee has directed \$259,000 of excess unpledged reserves be used in FY2007 to keep the Fixed Cost tipping fee at a FY2006 level of \$3.62 per ton. Additional excess unpledged reserves will be used to subsidize the fee in FY2008 and FY2009.

**Chart 5 - Historical and Future Debt Service Payments (\$/ton)**



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# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## PROJECT BUDGET

The Project Budget, as required by the Project Use Agreement, shows allocation of the Agency's fixed costs and operations and maintenance costs to activity areas, and how those costs are allocated to the members. The Project Budget is not a cash budget that reflects expenditures during the fiscal year but, rather, expenses and revenues that are incurred. Because of this, some of the line items in the Project Budget differ from those expressed in the rest of the budget document.

### FY2007 Project Budget

<b>Revenues</b>		
Member Payments		\$ 16,361,521
Fixed Cost Charge	1,007,015	
O & M Charge	14,872,092	
Fixed Cost True-up	0	
FY06 Member Payments	482,414	
Commercial Waste (commissions)		180,000
Interest		206,000
RMTS - Host Fee		102,000
<b>Total Revenues</b>		<b>16,849,521</b>
<b>Operation &amp; Maintenance Expenses</b>		
Contractor Operator Charges		13,839,260
Host Community Fees		111,199
Repair and Maintenance		138,999
Utilities		222,398
Personnel		493,770
Professional Services		243,000
Education and Recycling		170,700
Office Expenses		140,766
<b>Total O &amp; M Expenses</b>		<b>15,360,092</b>
<b>Fixed Cost Expenses</b>		
Debt Service		1,266,015
Coverage Requirement (17.647%)		223,414
<b>Total Fixed Cost Expenses</b>		<b>1,489,429</b>
<b>Total Expenses</b>		<b>\$ 16,849,521</b>
Member Charges Based on 277,887 Tons		
<b>O &amp; M Expense</b>		
Rate per Ton		\$ 53.50
Coverage Ratio		100%
<b>Fixed Cost Expense</b>		
Rate per Ton		\$ 3.62
Coverage Ratio		117.647%

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## Appendix A - Allocation of Fixed Costs (Debt Service)

Member	FY07 Committed	Allocation Percentage	Total Annual Fixed Cost
Arlington Hts.	27,712	9.97%	\$ 100,382
Barrington	4,289	1.54%	\$ 15,535
Buffalo Grove	17,841	6.42%	\$ 64,627
Elk Grove Village	13,878	4.99%	\$ 50,271
Evanston	19,335	6.96%	\$ 70,038
Glencoe	3,656	1.31%	\$ 13,242
Glenview	13,190	4.74%	\$ 47,778
Hoffman Estates	12,124	4.36%	\$ 43,918
Inverness	3,028	1.09%	\$ 10,970
Kenilworth	2,327	0.84%	\$ 8,431
Lincolnwood	4,725	1.70%	\$ 17,114
Morton Grove	7,826	2.82%	\$ 28,350
Mount Prospect	21,620	7.78%	\$ 78,315
Niles	8,725	3.14%	\$ 31,605
Palatine	30,678	11.04%	\$ 111,128
Park Ridge	15,836	5.70%	\$ 57,366
Prospect Hts.	4,952	1.78%	\$ 17,937
Rolling Meadows	11,190	4.03%	\$ 40,534
Skokie	20,757	7.47%	\$ 75,191
South Barrington	1,947	0.70%	\$ 7,053
Wheeling	12,557	4.52%	\$ 45,487
Wilmette	11,050	3.97%	\$ 40,027
Winnetka	8,756	3.15%	\$ 31,717
<b>Total</b>	<b>277,998</b>	<b>100.00%</b>	<b>\$ 1,007,015</b>

## Appendix B - Allocation of Operation and Maintenance Costs

Member	FY07 Committed	Allocation Percentage	Total Annual O&M Cost
Arlington Hts.	27,712	9.97%	\$ 1,482,492
Barrington	4,289	1.54%	\$ 229,433
Buffalo Grove	17,841	6.42%	\$ 954,438
Elk Grove Village	13,878	4.99%	\$ 742,424
Evanston	19,335	6.96%	\$ 1,034,359
Glencoe	3,656	1.31%	\$ 195,563
Glenview	13,190	4.74%	\$ 705,616
Hoffman Estates	12,124	4.36%	\$ 648,610
Inverness	3,028	1.09%	\$ 162,010
Kenilworth	2,327	0.84%	\$ 124,508
Lincolnwood	4,725	1.70%	\$ 252,753
Morton Grove	7,826	2.82%	\$ 418,679
Mount Prospect	21,620	7.78%	\$ 1,156,592
Niles	8,725	3.14%	\$ 466,764
Palatine	30,678	11.04%	\$ 1,641,186
Park Ridge	15,836	5.70%	\$ 847,206
Prospect Hts.	4,952	1.78%	\$ 264,900
Rolling Meadows	11,190	4.03%	\$ 598,625
Skokie	20,757	7.47%	\$ 1,110,456
South Barrington	1,947	0.70%	\$ 104,157
Wheeling	12,557	4.52%	\$ 671,780
Wilmette	11,050	3.97%	\$ 591,132
Winnetka	8,756	3.15%	\$ 468,411
<b>Total</b>	<b>277,998</b>	<b>100.00%</b>	<b>\$ 14,872,092</b>

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## FY2008 & FY2009 BUDGET PROJECTION

The following is a budget projection that assumes no unforeseeable changes in rates other than inflationary increases. This projection shows that annual increases in the Operation and Maintenance charge are less than \$2.00 per ton each year.

### FY2008 & FY2009 Budget Projection

	FY2007	Projected	
		FY2008	FY2009
Total Committed Tons	277,998	279,388	280,785
GTS Tons	173,152	173,430	173,710
EGV Tons	13,878	13,947	14,017
RMTS Tons	90,968	92,010	93,058
Chicago CPI	3.59%	4.00%	4.00%
Chicago Transportation Index	3.18%	5.00%	5.00%
<b>Expenses</b>			
Glenview Transfer Station			
O&M Fee \$	13.81	\$ 14.15	\$ 14.50
Hauling Fee	9.22	9.69	10.17
Disposal Fee	30.31	31.52	32.78
Illinois Subtitle D Fee	0.12	0.12	0.12
Illinois Landfill Tax Increase	1.15	1.15	1.15
Sub-Total	54.61	56.63	58.73
Host Fee	0.40	0.40	0.40
Utilities	0.80	0.83	0.87
Repair and Maintenance	0.50	0.50	0.50
Personnel	1.78	1.84	1.90
Office Expenses	0.51	0.52	0.54
Professional Services	0.87	0.90	0.94
Research and Development	0.61	0.64	0.66
<b>Total O&amp;M Expenses</b>	<b>60.08</b>	<b>62.26</b>	<b>64.53</b>
<b>Revenues</b>			
RMTS Credit	4.19	4.79	5.17
RMTS Trans Credit	0.57	0.57	0.59
EGV Credit	0.07	0.07	0.07
Commercial Waste Credits	0.65	0.67	0.69
RMTS Host Fee	0.37	0.43	0.43
Investment Income	0.74	0.76	0.77
Member True-up	-	-	-
<b>Total Revenues</b>	<b>\$ 6.58</b>	<b>\$ 7.29</b>	<b>\$ 7.73</b>
O&M Tipping Fee	\$ 53.50	\$ 54.97	\$ 56.80
Debt Service	\$ 3.62	\$ 3.62	\$ 3.62
<b>Total Tipping Fee</b>	<b>\$ 57.12</b>	<b>\$ 58.59</b>	<b>\$ 60.42</b>

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ORDINANCE No. 2006-01

BUDGET & APPROPRIATION ORDINANCE

AN ORDINANCE MAKING APPROPRIATIONS TO DEFRAY  
EXPENDITURES OF  
THE SOLID WASTE AGENCY OF NORTHERN COOK COUNTY  
FOR THE FISCAL YEAR  
BEGINNING MAY 1, 2006 AND  
ENDING APRIL 30, 2007

BE IT ORDAINED BY THE BOARD OF DIRECTORS OF THE SOLID WASTE  
AGENCY OF NORTHERN COOK COUNTY, AS FOLLOWS:

**SECTION 1:** The following budget containing an estimate of revenues and expenditures is  
hereby adopted for the Enterprise Fund.

**ENTERPRISE FUND**

BEGINNING BALANCE MAY 1, 2006 \$6,715,905

ESTIMATED REVENUES

Member Billings	\$16,264,864
Fixed Cost True-up from Members	0
Customer Waste	180,387
Investment Income	206,443
RMTS Host Fees	102,000
Miscellaneous Income	0

TOTAL ESTIMATED REVENUES \$16,753,695

TOTAL ESTIMATED FUNDS AVAILABLE \$23,469,600

BUDGETED EXPENDITURES

Contract Operator Charges	\$14,240,296
Host Community Fees	111,197
Repair and Maintenance	151,952
Utility Charges	221,836
Debt Service	1,244,432
Personnel	491,670
Professional Services	242,196
Office Expenses	138,625
Educational & Recycling	170,038

TOTAL EXPENDITURES/APPROPRIATIONS \$17,012,241

ENDING BALANCE APRIL 30, 2006 \$6,457,359

**SECTION 2:** The amount appropriated for the fiscal year ending April 30, 2006, by fund is:

1. ENTERPRISE FUND

**TOTAL APPROPRIATIONS** \$17,012,241

**SECTION 3:** Each total is divided among the several objects and purposes specified and in particular amounts stated for the Enterprise Fund in Section 1 constituting the total appropriations in the amount of Seventeen Million, Twelve Thousand, Two Hundred Forty One Dollars and no cents (\$17,012,241) for the fiscal year May 1, 2006 to April 30, 2007.

**SECTION 4:** The Executive Committee of the Solid Waste Agency of Northern Cook County (the "Agency") is hereby authorized to make transfers between the various items in the Enterprise Fund not exceeding in the aggregate ten percent of the total amount appropriated in such fund. The Executive Committee shall report any such transfer to the Board of Directors.

**SECTION 5:** This Ordinance shall be and is the annual Budget and Appropriation Ordinance for the Agency as required by law and shall be in full force and effect from and after this date.

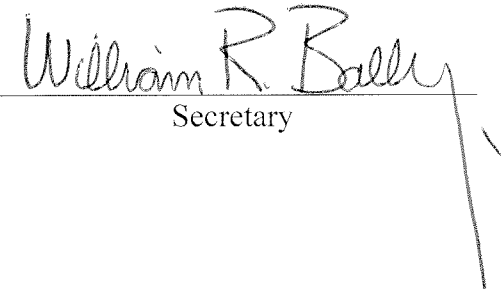
ADOPTED on this 8 th day of March, 2006.

AYES: 17

NAYS: 0

ABSENT: 6

  
Chairman

  
Secretary





## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

### SWANCC MEMBER COMMUNITIES

Village of Arlington Heights  
Village of Barrington  
Village of Buffalo Grove  
Village of Elk Grove Village  
City of Evanston  
Village of Glencoe  
Village of Glenview  
Village of Hoffman Estates  
Village of Inverness  
Village of Kenilworth  
Village of Lincolnwood  
Village of Morton Grove

Village of Mount Prospect  
Village of Niles  
Village of Palatine  
City of Park Ridge  
City of Prospect Heights  
City of Rolling Meadows  
Village of Skokie  
Village of South Barrington  
Village of Wheeling  
Village of Wilmette  
Village of Winnetka

The Solid Waste Agency of Northern Cook County (SWANCC) is a unit of local government and a not-for-profit corporation. Twenty-three towns in northern Cook County joined together to form SWANCC in 1988. SWANCC developed a long-term plan to manage the region's municipal solid waste that was adopted by its Board of Directors in 1991. Since then, SWANCC has been at work implementing this economically stable and environmentally safe solution to the region's solid waste management needs.



***Solid Waste Agency of Northern Cook County***

[www.swancc.org](http://www.swancc.org)