

# **Fiscal Year 2006**

# **Annual Budget**

**February 9, 2005**

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## INTRODUCTION

The budget for the Solid Waste Agency of Northern Cook County (SWANCC) is presented for your review. A number of factors impact the budget, including operations at the Glenview Transfer Station (GTS), reductions in the Agency's outstanding debt and the Agency's waste reduction and recycling education programs.

Included in this budget document are the Agency's FY2006 Budget and the FY2006 Project Budget that allocates each member's percentage of the Agency's fixed and operations and maintenance costs for the year.

All revenues and expenses pertaining to the GTS are included in the budget. By adopting a fiscally conservative approach to the total FY2006 budget, the Agency projects a \$52.00 per ton tipping fee. This is an increase of \$2.00 per ton over FY2005 and covers the variable expenses of operating the transfer station and Agency administration. Based on a three-year rolling average formula as required in the Project Use Agreement, the FY2006 budget is calculated on receiving 277,887 tons of waste. This represents an increase of 4.8% over FY2005 budgeted waste deliveries.

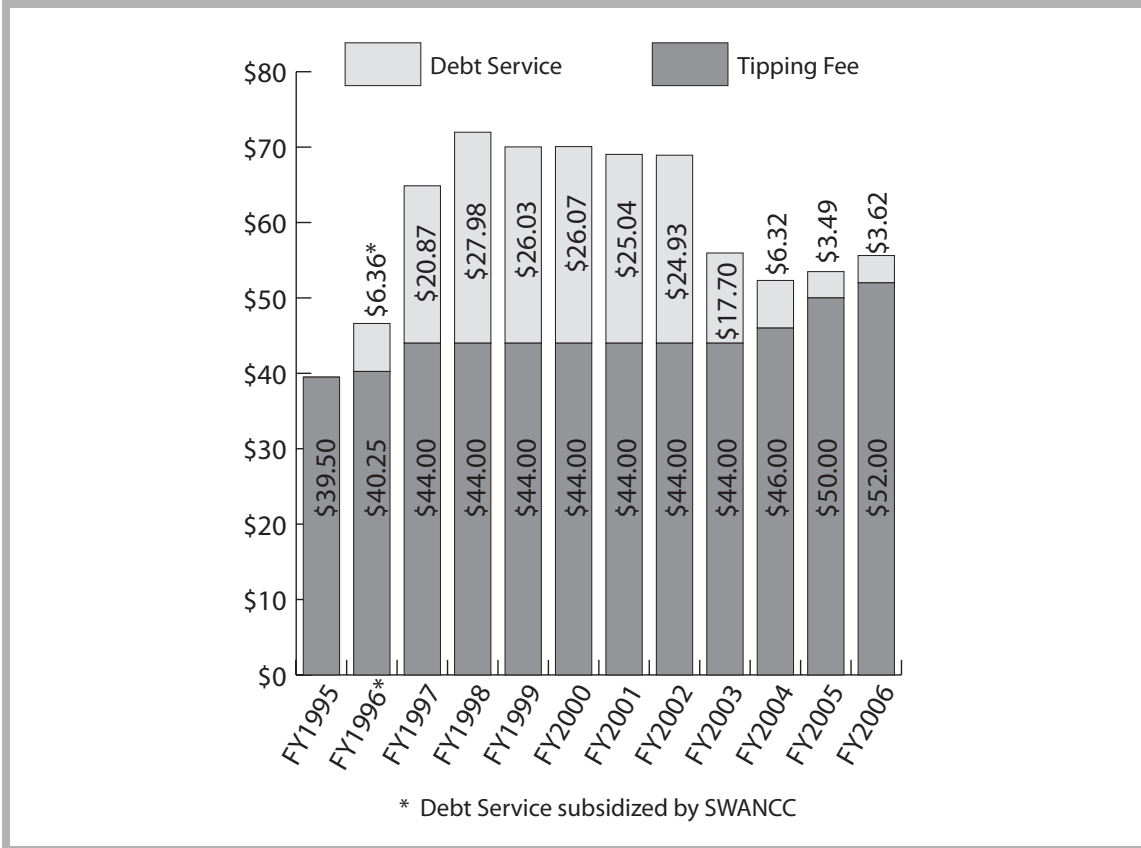
The \$52.00 per ton tipping fee is being established to compensate for higher costs in FY2006. The main driving force for the increase is inflationary increases in the operations of the Glenview Transfer Station.

The fixed cost portion of the Agency's expenses consists of debt service. This fixed payment, when allocated over the total tonnage delivered, amounts to \$3.62 per ton, an increase of 3.72%.

During FY2006 the Agency will continue to implement the additional components of its comprehensive solid waste management plan, including extensive waste reduction education outreach to its member communities. Waste reduction and recycling have become standard practice in all 23 SWANCC member communities. Each year since 1993, approximately 40% of municipal solid waste from the area's single-family homes is recycled.

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Chart I - Budgeted Member Tipping Fee & Debt Service (\$ per ton)**



The FY2006 budget includes funding for the Agency’s popular “Recycle Etc.” newsletter, which is distributed twice a year to residents through the Tribune newspaper and the “Local Values” direct mail package. This newsletter provides the maximum coverage of SWANCC residents and is the single most popular source of SWANCC information regarding special programs and collections. While FY2006 will have continued funding for Electronics and Computer Recycling collections, the Agency is no longer committing funding for one-day Household Hazardous Waste collections due to uncertain funding from the Illinois Environmental Protection Agency and high costs of the collections.

SWANCC’s extensive outreach to schools in its region will also continue in FY2006. Overall funding of these programs for FY2006 is increased by 7.19% compared to FY2005 levels. Programs funded in the FY2006 budget include the Nike Reuse-a-Shoe recycling program, School Waste Reduction Grant Program, PTO/PTA Volunteer Workshop, “Art of Garbage” project, Recycled Content Products Kits and Recycled Fashion Show.

## **SOLID WASTE AGENCY OF NORTHERN COOK COUNTY**

Membership in the Agency has significant value-added benefits. All of the programs provided by SWANCC staff to its members, including consulting services for contracting, collection and recycling assistance, are provided at a cost of \$0.32 per household per month.

### **PART I: BUDGET STRUCTURE**

Within the Agency's Enterprise Fund are several activity-based accounts. Each of these accounts reflects a specific area of activity within the Agency, including GTS Operations, Administration, Research & Development and Bond Financing.

The tables incorporated into this budget are designed to give the reader several options when looking at the budget:

1. Table 1 presents the Agency's cash budget. This is provided to show the cash position of the Agency at the beginning and end of the Fiscal Year. Due to the timing of cash flows, the line items in the cash budget will not match the other tables which are tied to the attached Project Budget;
2. Line items broken down by activity area (e.g., how much in professional services for GTS, Administration, Research & Development and Bond Financing - See Table 2); and
3. Tables showing detailed breakdowns for each expense type (e.g., GTS Operating Expenses, Office Expenses, etc. - Tables 3 - 6).

Charts are presented to graphically illustrate the breakdown of expenses.

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## Table I - FY2006 Cash Budget

	FY05 Budget	FY05 Actual	FY06 Budget	FY06 v FY05 Difference	% +/-
<b>Beginning Balance</b>	\$ 6,180,739	\$ 6,180,739	\$ 6,182,501	\$ 1,762	0.03%
<b>Revenues</b>					
Member Billings	14,840,640	14,840,640	15,428,793	588,153	3.96%
Member Fixed Cost True-up	50,000	82,540	25,074	(24,926)	(49.85)%
Customer Waste	175,000	222,250	200,594	25,594	14.63%
Investment Income	317,000	187,000	178,529	(138,471)	(43.68)%
RMTS Host Fee	115,000	113,000	93,500	(21,500)	(18.70)%
Miscellaneous	10,000	73,860	-	(10,000)	(100.00)%
<b>Sub-Total</b>	<b>15,507,640</b>	<b>15,519,290</b>	<b>15,926,491</b>	<b>418,851</b>	<b>2.70%</b>
<b>Expenditures</b>					
Contractor Operator Charges	12,583,132	13,260,842	13,408,441	825,309	6.56%
Host Community Fee	106,095	111,408	111,176	5,081	4.79%
Repair and Maintenance	106,095	96,500	122,670	16,575	15.62%
Utility Charge	244,018	239,500	254,310	10,292	4.22%
Debt Service	1,572,380	925,268	1,000,206	(572,175)	(36.39)%
Personnel	428,629	426,200	468,569	39,940	9.32%
Professional Services	259,900	256,450	250,538	(9,363)	(3.60)%
Office Expenditures	130,000	126,010	146,168	16,168	12.44%
Education and Recycling	76,700	75,350	161,838	85,138	111.00%
<b>Sub-total</b>	<b>15,506,949</b>	<b>15,517,528</b>	<b>15,923,913</b>	<b>416,964</b>	<b>2.69%</b>
<b>Net Revenues (Loss)</b>	<b>691</b>	<b>1,762</b>	<b>2,577</b>	<b>1,886</b>	<b>272.98%</b>
<b>Ending Balance</b>	<b>\$ 6,181,430</b>	<b>\$ 6,182,501</b>	<b>\$ 6,185,078</b>	<b>\$ 3,648</b>	<b>0.06%</b>
Accounts Payable - Groot		1,069,945	1,053,360	(16,585)	-1.55%
Debt Service Surcharge Reserve		277,478	276,739	(739)	-0.27%
O&M Reserve		1,273,889	1,278,000	4,111	0.32%
Repair & Maintenance Reserve		283,000	283,000	-	0.00%
Unpledged Reserves		\$ 3,278,189	\$ 3,293,979	\$ 16,861	0.51%

## Table 2 - Line Items Broken Down by Activity Area

	GTS Operations	Administration	Research and Development	Bond Financing	Total
<b>Revenues</b>					
Member Billings	\$ 14,448,840			\$ 1,007,018	\$ 15,455,858
Member Fixed Cost True-up				25,000	25,000
Customer Waste	200,000				200,000
Investment Income		178,000			178,000
RMTS Host Fee		102,000			102,000
Miscellaneous					0
<b>Sub-Total</b>	<b>14,648,840</b>	<b>280,000</b>	<b>0</b>	<b>1,032,018</b>	<b>15,960,858</b>
<b>Expenditures</b>					
Contractor Operator Charges	13,421,859				13,421,859
Host Community Fee	111,155				111,155
Repair and Maintenance	125,049				125,049
Utility Charge	255,656				255,656
Debt Service				1,007,018	1,007,018
Personnel		472,421			472,421
Professional Services	89,000	111,000		50,000	250,000
Office Expenditures		148,000			148,000
Education and Recycling			169,700		169,700
<b>Sub-total</b>	<b>\$ 14,002,719</b>	<b>\$ 731,421</b>	<b>\$ 169,700</b>	<b>\$ 1,057,018</b>	<b>\$ 15,960,858</b>

**PART II: REVENUES AND EXPENSES BY ACTIVITY AREA**

**GLENVIEW TRANSFER STATION OPERATIONS**

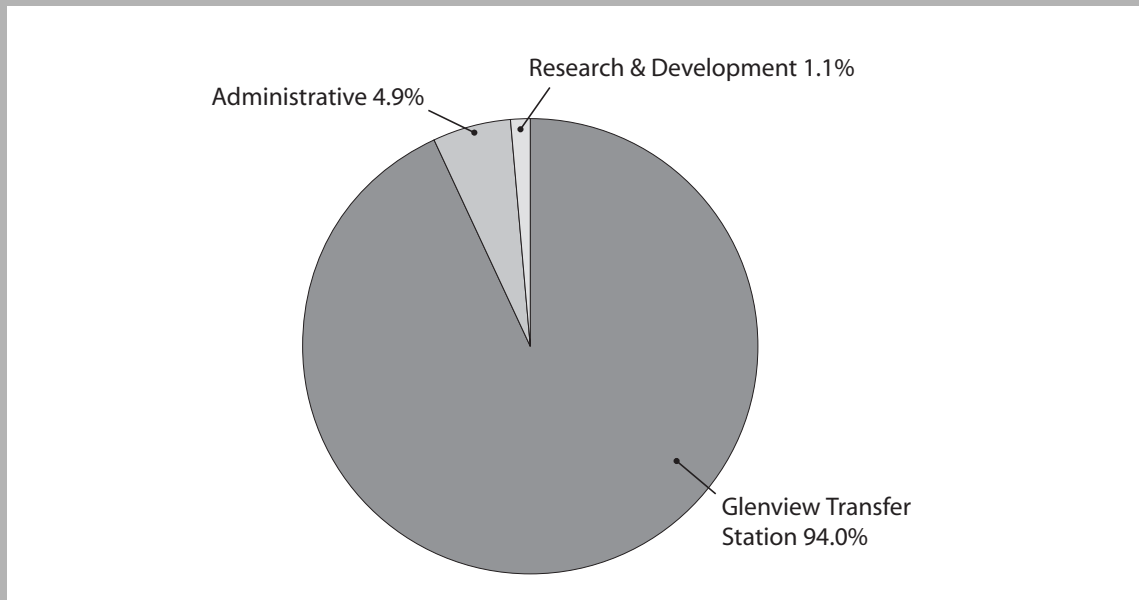
The GTS Operations account details the revenues and expenditures for the Agency's solid waste management operations at the Glenview Transfer Station.

The variable rate charged for each ton delivered to the GTS (see Table 3) during FY2006 covers operation of the GTS and the Agency. The tipping fee for delivery of the tonnage to the facility is projected to be \$52.00. The Agency is budgeting for members to deliver 277,887 tons of refuse in FY2006.

There will also be a charge for the fixed debt service. When amortized over all of the tons projected to be delivered in FY2006, the fixed cost charge is estimated at \$3.62 per ton. This is a 3.72% increase from the \$3.49 per ton assessed in FY2005.

The fees from members for both tipping waste at the GTS during FY2006 and fixed cost payments are budgeted to realize \$15,455,858 in revenues. Revenues of \$200,000 are expected from the use of the GTS by commercial customers. The GTS contract operator, Groot Recycling & Waste Services, Inc., administers the

**Chart 2 - Operating Expenses by Functional Area**



## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

billing for these commercial waste deliveries. The Agency receives a payment for use of the facility, plus payments for the host community fee and credits toward the utility expense. Commercial waste deliveries are expected to remain steady during FY2006 given the continued use of the facility by local contractors and landscapers. The facility should process approximately 1,070 tons per day of member waste during the fiscal year. This represents 67% of its rated capacity of 1,600 tons per day. The commercial and landscape waste processing at the facility will not hinder the ability to process members' waste but, rather, will maximize utilization of the Agency's capital investment.

With the establishment of the Onyx Waste Services' Rolling Meadows transfer station, the Agency negotiated to deliver member waste to the facility. Groot exercised an option in the GTS operating contract to match the per ton fee and retain the waste at the Glenview facility and rebate the Agency for the estimated transportation savings that the seven members would have incurred. The savings of this lower fee to all members is projected to be \$4.52 per ton.

**Table 3 - GTS Operating Expenses**

GTS Operations	FY2005 Budget	FY2006 Budget	Difference	% +/-
<i>Contractor Operator Charges</i>				
Operation and Maintenance	\$ 3,497,663	\$ 3,730,140	\$ 232,477	6.65%
Transportation	2,270,795	2,483,098	212,303	9.35%
Disposal	7,534,694	8,131,613	596,919	7.92%
Repair and Maintenance	106,095	125,049	18,954	17.87%
Illinois Subtitle D Fee	31,828	33,346	1,518	4.77%
Illinois Landfill Tax	305,023	319,570	14,547	4.77%
<i>Sub-total</i>	<i>13,746,098</i>	<i>14,822,816</i>	<i>1,076,718</i>	<i>7.83%</i>
<i>Host Community Fees</i>	106,095	111,155	5,060	4.77%
<i>Utility Charges</i>	244,018	255,656	11,638	4.77%
<i>Professional Services</i>				
Property Insurance	33,000	32,000	(1,000)	-3.03%
Liability Insurance	23,900	29,000	5,100	21.34%
Technical Services	28,000	28,000	-	0.00%
<i>Sub-total</i>	<i>84,900</i>	<i>89,000</i>	<i>4,100</i>	<i>4.83%</i>
<b>Total</b>	<b>\$ 14,181,111</b>	<b>\$ 15,278,627</b>	<b>\$ 1,097,516</b>	<b>7.74%</b>

The contract operator charges for the year are budgeted at \$14,697,767. This includes the \$1.15 per ton increase in the Illinois Landfill Tax that was implemented in July 2003. SWANCC's contract with Groot calls for Operation and Maintenance charges to escalate at a rate of 80% of the percentage change in the

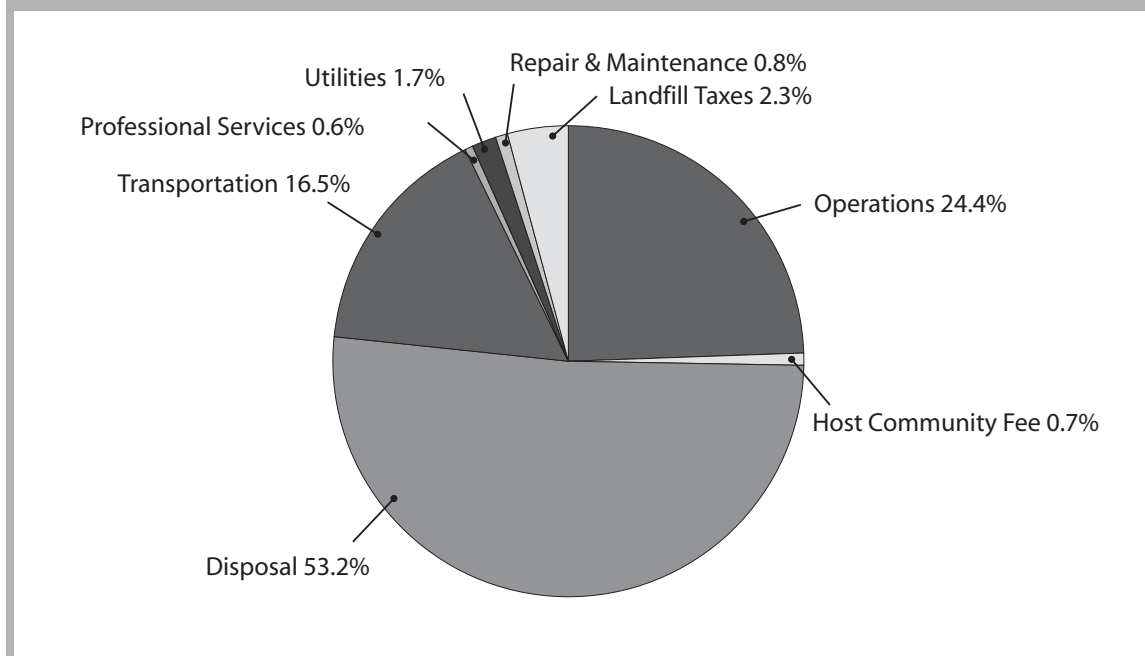
## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Consumer Price Index for Chicago. Hauling charges are escalated at the Chicago-CPI Transportation Index while disposal charges are escalated at 3%.

The transfer station operations line item also includes transportation costs for hauling the baled waste to the landfill. The formula in SWANCC's contract with Groot calls for an escalator in the amount of the Transportation Index for Chicago, which was 4.4% for 2004. It is expected that the Agency's waste will be disposed at Pheasant Run landfill, Kenosha County, Wisconsin, during all of FY2006. The Agency's waste was first delivered to Pheasant Run during February, 1997.

The State of Illinois in July 2003 increased the solid waste tax on the disposal of waste by \$1.15 per ton. According to the sub-contract with Waste Management Inc., the Agency is capped at the Illinois tax rate and the \$1.15 is included as an expense in the FY2006 Budget. In total, \$2.22 per ton (4.2%) is paid in landfill taxes.

**Chart 3 - GTS Operating Expenses**



Other expense items within the GTS activity area include utility charges to operate the facility (\$255,656), host community fees (\$111,155), Professional Services (\$89,000) and Repair and Maintenance (\$125,049).



## **ADMINISTRATION**

The Agency's day-to-day program and planning activities constitute the Administrative activity area. The activities include Agency administration, professional services, and community relations. Expenses in this activity area include Personnel, Office Expenses and Professional Services.

### *Personnel*

The personnel budget includes the full-time positions of Executive Director, Assistant Executive Director, Recycling & Community Education Director, Executive Secretary, Administrative Assistant/Marketing Coordinator and a part-time intern. The Administrative Assistant/Marketing Coordinator position is a new position authorized by the Executive Committee in November 2004. The budget reflects a 5.95% increase in the overall Personnel line item from FY2005. The driving force for this increase is due to higher health insurance premiums and adding the new position to the health insurance plan. Benefits are up 23.81% from FY2005. This increase is also impacted by a artificially low increase in FY2005 due to switching health insurance carriers. The average annual increase in benefits from FY2004 to FY2006 is 12.8%.

### *Office Expenses*

Office expenses are for the administrative functions of the Agency and include payment for rent, printing, office supplies, meeting expenses and other routine administrative items. These expenses are budgeted at \$148,000, a 13.85% increase from FY2005 (Table 4).

The driving force for this increase is the move of the Agency's office space to Glenview. This move was needed to provide additional work space that was unavailable at Oakton Community College. The FY2005 budget factored in rent abatement that was given to the Agency by the new landlord. FY2006 budget reflects the full cost of rent for the offices. By comparison, the Agency is currently paying \$24.48 per square foot compared to the \$26.76 per square foot paid to the Northwest Municipal Conference.

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## Professional Services

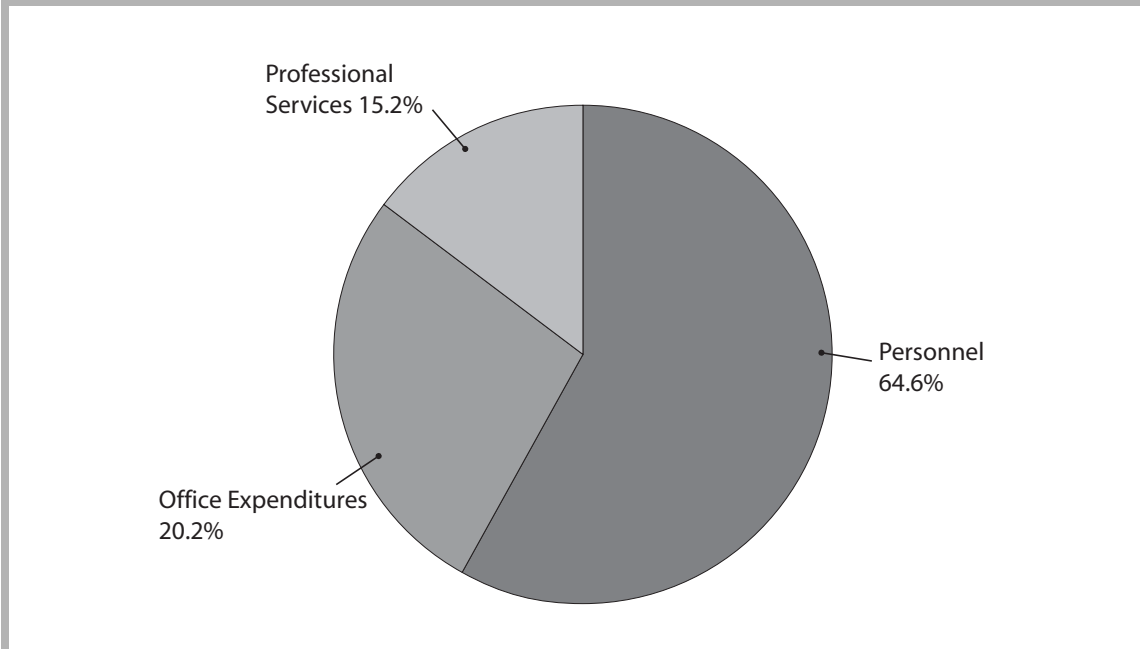
Professional services within the administrative area constitute legal, insurance (Worker's Compensation, auto liability and umbrella liability), community relations, financial services and technical services. Table 5 shows the breakdown of professional services across all functional areas. Please note that some of the insurance costs are allocated to the GTS.

The Agency was able to secure traditional commercial liability coverage as opposed to securing coverage from a specialty lines company. While this resulted in a slight increase in the liability insurance rate, it included pollution coverage and dramatically decreased the umbrella policy cost. The net effect was a \$5,900 decrease in the Agency's liability coverages.

Legal services are budgeted at \$75,000. A majority of this funding is to retain the services of Mayer, Brown, Rowe and Maw as General Counsel. The fee for this service has remained the same since FY1997.

Financial services are budgeted at \$45,000, a 10.0% decrease. Items under financial services include general financial advisory work and the bi-annual rebate calculations.

**Chart 4 - Administration Expenses**



## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Table 4 - Office Expenses**

Office Expenses	FY2005 Budget	FY2006 Budget	Difference	% +/-
Rent \$	35,000	49,000	\$ 14,000	40.00%
Printing	25,000	25,000	0	0.00%
Travel	12,000	12,000	0	0.00%
Postage	13,000	13,000	0	0.00%
Office Supplies	19,000	18,000	(1,000)	-5.26%
IT/Communications	15,000	20,000	5,000	33.33%
Meetings	8,000	8,000	0	0.00%
Other	3,000	3,000	0	0.00%
<i>Total</i> \$	<i>130,000</i>	<i>148,000</i>	<i>18,000</i>	<i>13.85%</i>

Community relations are budgeted at \$20,000 for the ongoing community relations services the Agency obtains.

Insurance costs allocated to Administration are for Worker's Compensation, Public Officials Bond, auto liability insurance and for an umbrella liability insurance policy. The Agency's total insurance budget is \$80,000, a 7.94% decrease. This decrease is due to the savings realized by obtaining traditional liability coverages as explained above. All policies are obtained with assistance from a risk management advisor and are bid at least every other year.

**Table 5 - Professional Services**

Professional Services	FY2005 Budget	FY2006 Budget	Difference	% +/-
Financial Services \$	50,000	45,000	\$ (5,000)	-10.00%
Insurance	86,900	80,000	(6,900)	-7.94%
Community Relations	20,000	22,000	2,000	10.00%
Legal	75,000	75,000	0	0.00%
Technical Services	28,000	28,000	0	0.00%
<i>Total</i> \$	<i>259,900</i>	<i>250,000</i>	<i>(9,900)</i>	<i>-3.81%</i>

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## RESEARCH AND DEVELOPMENT

The FY2006 Research and Development budget of \$169,700 includes continuation of the Agency's established education outreach programs for schools and teachers, the general public, commercial establishments and SWANCC municipal staff and officials. The budget does not include funding for Household Hazardous Waste activities due to uncertainty with Illinois Environmental Protection Agency funding and high costs associated with the collections. SWANCC will continue funding the popular electronics recycling programs.

The FY2006 Budget contains a new line item for the "Recycling Etc." newsletter. In the past, this newsletter has been covered out of a number of budget areas. Due to the addition of a second edition annually and the substantial cost of the newsletter, Staff decided to provide a new line item in the budget. This new line

**Table 6 - Research and Development Expenses**

Research and Development	FY2005 Budget	FY2006 Budget	Difference	% +/-
<i>Special Collections</i>				
Collection Events	\$ 35,000	\$ 35,000	\$ -	0.00%
Special Materials Education	3,500	3,500	0	0.00%
<i>Sub-total</i>	<i>38,500</i>	<i>38,500</i>	<i>0</i>	<i>0.00%</i>
<i>Recycling Etc. Newsletter</i>	0	90,000	90,000	n/a
<i>Commercial Recycling</i>	2,000	2,000	0	0.00%
<i>America Recycles Day</i>	500	0	(500)	-100.00%
<i>Waste Calc</i>	250	0	(250)	-100.00%
<i>Recycle House Exhibits</i>	500	500	0	0.00%
<i>Education</i>				
School Grants	8,000	8,000	0	0.00%
Earth Day Calendars	5,000	5,000	0	0.00%
Giveaway Items	1,000	2,500	1,500	150.00%
Conference Sponsorship	1,000	1,000	0	0.00%
Art of Garbage Display	4,000	4,200	200	5.00%
Recycled Content Fashion Show	500	1,000	500	100.00%
IRA Conference	1,000	1,000	0	0.00%
Misc. Programs	1,000	1,500	500	50.00%
Education Seminars	2,000	1,500	(500)	-25.00%
Recycling Coordinators Meetings	600	700	100	16.67%
Recycled Product Kits	200	300	100	50.00%
PTA Volunteer Workshop	1,500	1,500	0	0.00%
Commercial Waste Seminar	600	600	0	0.00%
Waste Ed Newsletter	2,000	1,000	(1,000)	-50.00%
Locker Clean-out Bags	6,000	6,000	0	0.00%
Shoe Recycling Program	0	2,400	2,400	n/a
Program Participation Certificates	550	500	(50)	-9.09%
<i>Sub-total</i>	<i>34,950</i>	<i>38,700</i>	<i>3,750</i>	<i>10.73%</i>
<b>Total</b>	<b>\$ 76,700.00</b>	<b>\$ 169,700.00</b>	<b>\$ 93,000.00</b>	<b>121.25%</b>

## **SOLID WASTE AGENCY OF NORTHERN COOK COUNTY**

item is the driving force in the increase in the Research and Development budget area.

Student and teacher educational outreach programs that will continue to be funded include the school waste reduction grant program; PTO/PTA volunteer workshop; “Art of Garbage” project; Earth Flag and Earth Flag Extension programs; recycled-content products education kits; recycled-content fashion show; April Environmental Awareness month calendar; “Waste Ed” newsletter; and Kraft paper locker clean out bags.

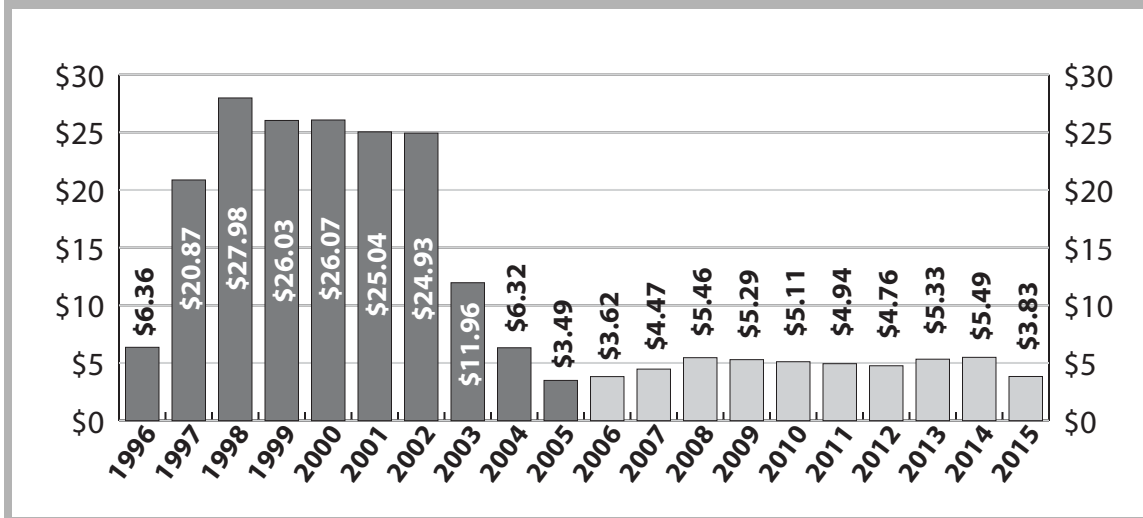
Outreach programs planned for the general public include one transfer station open house, the “Recycle Etc.” newsletter and SWANCC’s “Green Pages” resource guide. In order to contain costs, the Agency will no longer provide printed copies of the “Green Pages” resource guide. The information will be available on the Agency’s website. Information regarding all of the Agency’s programs is included on the Agency’s website at [www.swancc.org](http://www.swancc.org).

Programs for SWANCC municipal officials and staff include semi-annual recycling coordinator meetings and administration of the Waste Calc data-reporting program, through which many SWANCC communities report data on landscape waste and recyclable materials collection. The budget also provides for attendance and sponsorships of relevant industry conferences.

**BOND FINANCING**

This activity area covers payments on the Agency’s outstanding debt. Debt service on existing debt consists of both interest and principal payments. The total FY2006 debt service is \$1,007,018, an 8.8% increase from FY2005. The debt payment in FY2006 is substantially lower than the historical high in FY1998. Chart 5 below shows the historical and projected future debt service payments through 2015.

**Chart 5 - Historical and Future Debt Service Payments (\$/ton)**



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# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## PROJECT BUDGET

The Project Budget, as required by the Project Use Agreement, shows allocation of the Agency's fixed costs and operations and maintenance costs to activity areas, and how those costs are allocated to the members. The Project Budget is not a cash budget that reflects expenditures during the fiscal year but, rather, expenses and revenues that are incurred. Because of this, some of the line items in the Project Budget differ from those expressed in the rest of the budget document.

### FY2006 Draft Project Budget

<b>Revenues</b>		
Member Payments		\$ 15,658,566
Fixed Cost Charge	1,007,018	
O & M Charge	14,448,840	
Fixed Cost True-up	25,000	
FY05 Member Payments	177,708	
Commercial Waste (commissions)		200,000
Interest		178,000
RMTS - Host Fee		102,000
<b>Total Revenues</b>		<b>16,138,566</b>
<b>Operation &amp; Maintenance Expenses</b>		
Contractor Operator Charges		13,421,859
Host Community Fees		111,155
Repair and Maintenance		125,049
Utilities		255,656
Personnel		472,421
Professional Services		250,000
Education and Recycling		169,700
Office Expenses		148,000
<b>Total O &amp; M Expenses</b>		<b>14,953,840</b>
<b>Fixed Cost Expenses</b>		
Debt Service		1,007,018
Coverage Requirement (17.647%)		177,708
<b>Total Fixed Cost Expenses</b>		<b>1,184,726</b>
<b>Total Expenses</b>		<b>\$ 16,138,566</b>
Member Charges Based on 277,887 Tons		
<b>O &amp; M Expense</b>		
Rate per Ton	\$	52.00
Coverage Ratio		100%
<b>Fixed Cost Expense</b>		
Rate per Ton	\$	3.62
Coverage Ratio		117.647%



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# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## Appendix A - Allocation of Fixed Costs (Debt Service)

Member	FY06 Committed	Allocation Percentage	Total Annual Fixed Cost
Arlington Hts.	27,726	9.98%	\$ 100,474
Barrington	4,195	1.51%	15,202
Buffalo Grove	17,723	6.38%	64,225
Elk Grove Village	14,263	5.13%	51,686
Evanston	19,969	7.19%	72,363
Glencoe	3,784	1.36%	13,712
Glenview	13,020	4.69%	47,182
Hoffman Estates	10,189	3.67%	36,922
Inverness	2,950	1.06%	10,692
Kenilworth	2,307	0.83%	8,362
Lincolnwood	4,952	1.78%	17,945
Morton Grove	8,062	2.90%	29,216
Mount Prospect	21,804	7.85%	79,015
Niles	8,805	3.17%	31,910
Palatine	32,459	11.68%	117,627
Park Ridge	16,008	5.76%	58,011
Prospect Hts.	3,686	1.33%	13,358
Rolling Meadows	10,771	3.88%	39,033
Skokie	21,182	7.62%	76,759
South Barrington	1,902	0.68%	6,893
Wheeling	12,201	4.39%	44,215
Wilmette	11,111	4.00%	40,263
Winnetka	8,818	3.17%	31,954
<b>Total</b>	<b>277,887</b>	<b>100.00%</b>	<b>\$ 1,007,018</b>

## Appendix B - Allocation of Operation and Maintenance Costs

Member	FY06 Committed	Allocation Percentage	Total Annual O&M Cost
Arlington Hts.	27,726	9.98%	\$ 1,441,616
Barrington	4,195	1.51%	218,115
Buffalo Grove	17,723	6.38%	921,510
Elk Grove Village	14,263	5.13%	741,604
Evanston	19,969	7.19%	1,038,270
Glencoe	3,784	1.36%	196,742
Glenview	13,020	4.69%	676,979
Hoffman Estates	10,189	3.67%	529,768
Inverness	2,950	1.06%	153,411
Kenilworth	2,307	0.83%	119,974
Lincolnwood	4,952	1.78%	257,471
Morton Grove	8,062	2.90%	419,196
Mount Prospect	21,804	7.85%	1,133,722
Niles	8,805	3.17%	457,845
Palatine	32,459	11.68%	1,687,727
Park Ridge	16,008	5.76%	832,350
Prospect Hts.	3,686	1.33%	191,660
Rolling Meadows	10,771	3.88%	560,044
Skokie	21,182	7.62%	1,101,347
South Barrington	1,902	0.68%	98,898
Wheeling	12,201	4.39%	634,402
Wilmette	11,111	4.00%	577,706
Winnetka	8,818	3.17%	458,480
<b>Total</b>	<b>277,887</b>	<b>100.00%</b>	<b>\$ 14,448,839</b>

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# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## THREE YEAR BUDGET PROJECTION

The following is a three year budget projection that assumes no unforeseeable changes in rates other than inflationary increases. This projection shows that annual increases in the Operation and Maintenance charge are less than \$2.00 per ton each year.

### Three Year Budget Projection

#### FY2006 to FY2009 Projection

	FY2006	FY2007	FY2008	FY2009
Total Committed Tons	277,887	279,276	280,673	282,076
GTS Tons	173,432	173,708	173,985	174,264
EGV Tons	14,263	14,334	14,406	14,478
RMTS Tons	90,192	91,234	92,281	93,334
Chicago CPI	2.21%	3.13%	3.13%	3.13%
Chicago Transportation Index	4.39%	5.00%	5.00%	5.00%
<b>Expenses</b>				
Glenview Transfer Station				
O&M Fee \$	13.42 \$	13.76 \$	14.10 \$	14.46
Hauling Fee	8.94	9.38	9.85	10.34
Disposal Fee	29.26	30.14	31.04	31.98
Illinois Subtitle D Fee	0.12	0.12	0.12	0.12
Illinois Landfill Tax Increase	1.15	1.15	1.15	1.15
Sub-Total	52.89	54.55	56.27	58.05
Host Fee	0.40	0.40	0.40	0.40
Utilities	0.92	0.95	0.98	1.01
Repair and Maintenance	0.45	0.50	0.50	0.50
Personnel	1.70	1.74	1.79	1.84
Office Expenses	0.53	0.55	0.56	0.58
Professional Services	0.90	0.92	0.95	0.97
Research and Development	0.61	0.63	0.64	0.66
<b>Total O&amp;M Expenses</b>	<b>58.40</b>	<b>60.24</b>	<b>62.09</b>	<b>64.00</b>
<b>Revenues</b>				
RMTS Credit	3.98	4.08	4.32	4.58
RMTS Trans Credit	0.54	0.57	0.59	0.61
EGV Credit	0.07	0.07	0.07	0.07
Commercial Waste Credits	0.72	0.74	0.77	0.77
RMTS Host Fee	0.37	0.43	0.43	0.43
Investment Income	0.64	0.90	0.90	0.89
Member True-up	0.09	0.09	0.09	0.09
<b>Total Revenues</b>	<b>\$ 6.41</b>	<b>\$ 6.88</b>	<b>\$ 7.17</b>	<b>\$ 7.43</b>
O&M Tipping Fee	\$ 52.00	\$ 53.36	\$ 54.92	\$ 56.56
Debt Service	\$ 3.62	\$ 4.24	\$ 5.19	\$ 5.02
<b>Total Tipping Fee</b>	<b>\$ 55.62</b>	<b>\$ 57.60</b>	<b>\$ 60.11</b>	<b>\$ 61.58</b>

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ORDINANCE No. 2005-02

BUDGET & APPROPRIATION ORDINANCE

AN ORDINANCE MAKING APPROPRIATIONS TO DEFRAY  
EXPENDITURES OF  
THE SOLID WASTE AGENCY OF NORTHERN COOK COUNTY  
FOR THE FISCAL YEAR  
BEGINNING MAY 1, 2005 AND  
ENDING APRIL 30, 2006

BE IT ORDAINED BY THE BOARD OF DIRECTORS OF THE SOLID WASTE  
AGENCY OF NORTHERN COOK COUNTY, AS FOLLOWS:

**SECTION 1:** The following budget containing an estimate of revenues and expenditures is  
hereby adopted for the Enterprise Fund.

**ENTERPRISE FUND**

BEGINNING BALANCE MAY 1, 2005 \$6,182,501

**ESTIMATED REVENUES**

Member Billings	\$15,428,793	
Fixed Cost True-up from Members	25,074	
Customer Waste	200,594	
Investment Income	178,529	
RMTS Host Fees	93,500	
Miscellaneous Income	0	
TOTAL ESTIMATED REVENUES		<u>\$15,926,491</u>
TOTAL ESTIMATED FUNDS AVAILABLE		\$22,108,992

BUDGETED EXPENDITURES

Contract Operator Charges	\$13,408,441
Host Community Fees	111,176
Repair and Maintenance	122,670
Utility Charges	254,310
Debt Service	1,000,206
Personnel	468,569
Professional Services	250,538
Office Expenses	146,168
Educational & Recycling	161,838

TOTAL EXPENDITURES/APPROPRIATIONS \$15,923,913

ENDING BALANCE APRIL 30, 2005 \$6,185,078

**SECTION 2:** The amount appropriated for the fiscal year ending April 30, 2005, by fund is:

1. ENTERPRISE FUND

**TOTAL APPROPRIATIONS** \$15,923,913

**SECTION 3:** Each total is divided among the several objects and purposes specified and in particular amounts stated for the Enterprise Fund in Section 1 constituting the total appropriations in the amount of Fifteen Million, Nine Hundred Twenty Three Thousand, Nine Hundred Thirteen Dollars and no cents (\$15,923,913) for the fiscal year May 1, 2005 to April 30, 2006.

**SECTION 4:** The Executive Committee of the Solid Waste Agency of Northern Cook County (the "Agency") is hereby authorized to make transfers between the various items in the Enterprise Fund not exceeding in the aggregate ten percent of the total amount appropriated in such fund. The Executive Committee shall report any such transfer to the Board of Directors.

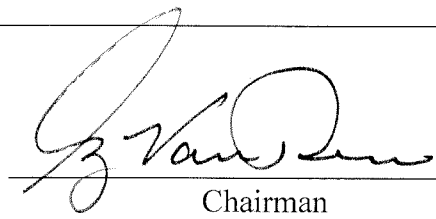
**SECTION 5:** This Ordinance shall be and is the annual Budget and Appropriation Ordinance for the Agency as required by law and shall be in full force and effect from and after this date.

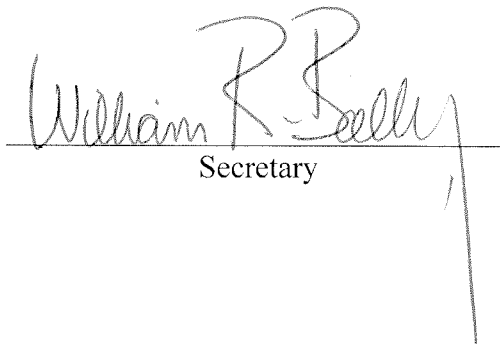
ADOPTED on this 9 th day of February, 2005.

AYES: 12

NAYS: 0

ABSENT: 11

  
Chairman

  
Secretary



## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

### SWANCC MEMBER COMMUNITIES

Village of Arlington Heights  
Village of Barrington  
Village of Buffalo Grove  
Village of Elk Grove Village  
City of Evanston  
Village of Glencoe  
Village of Glenview  
Village of Hoffman Estates  
Village of Inverness  
Village of Kenilworth  
Village of Lincolnwood  
Village of Morton Grove

Village of Mount Prospect  
Village of Niles  
Village of Palatine  
City of Park Ridge  
City of Prospect Heights  
City of Rolling Meadows  
Village of Skokie  
Village of South Barrington  
Village of Wheeling  
Village of Wilmette  
Village of Winnetka

The Solid Waste Agency of Northern Cook County (SWANCC) is a unit of local government and a not-for-profit corporation. Twenty-three towns in northern Cook County joined together to form SWANCC in 1988. SWANCC developed a long-term plan to manage the region's municipal solid waste that was adopted by its Board of Directors in 1991. Since then, SWANCC has been at work implementing this economically stable and environmentally safe solution to the region's solid waste management needs.



***Solid Waste Agency of Northern Cook County***

[www.swancc.org](http://www.swancc.org)