

Fiscal Year 2004

Adopted Annual Budget

Adopted February 12, 2003

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

INTRODUCTION

The adopted budget for the Solid Waste Agency of Northern Cook County (SWANCC) is presented for your reference. A number of factors impact the budget, including operations at the Glenview Transfer Station (GTS), reductions in the Agency's outstanding debt and the Agency's waste reduction and recycling education programs.

Included in this budget document are the Agency's Adopted FY2004 Budget and the Adopted FY2004 Project Budget that allocates each member's percentage of the Agency's fixed and operations and maintenance costs for the year.

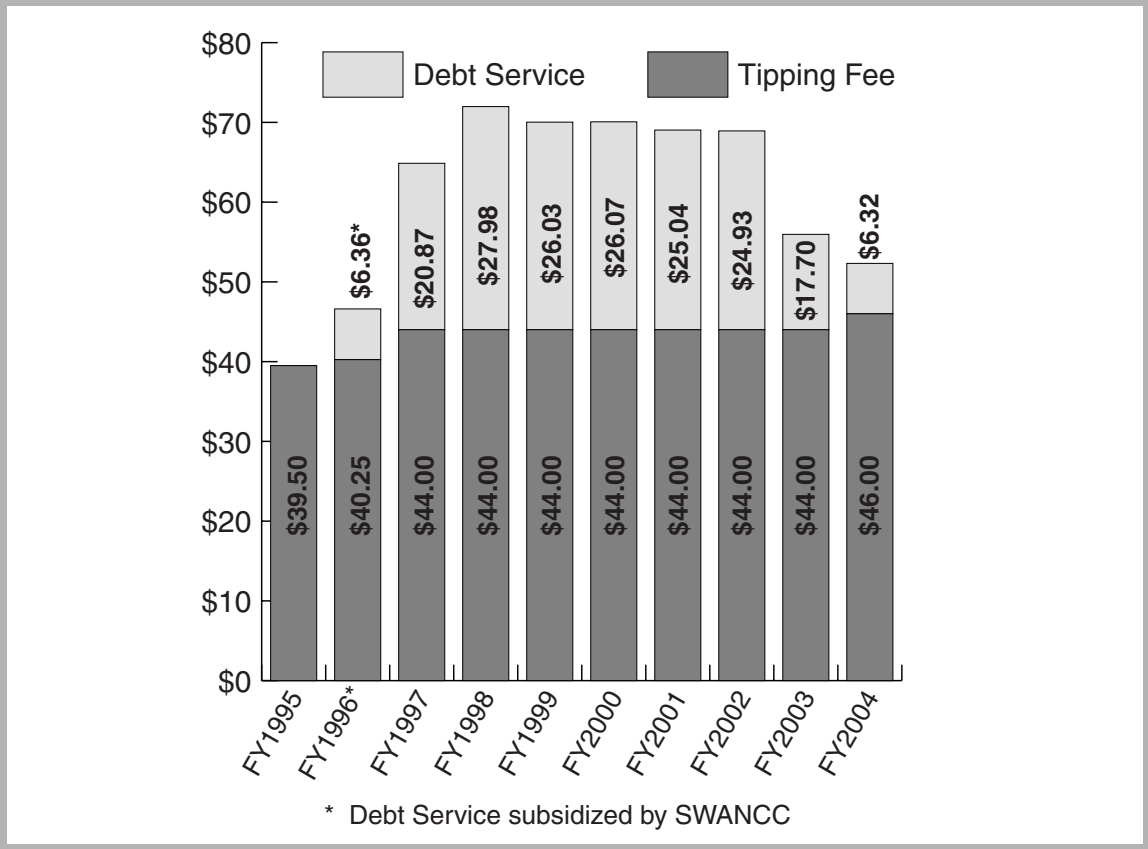
All revenues and expenses pertaining to the GTS are included in the budget. By adopting a fiscally conservative approach to the total FY2004 budget, the Agency projects a \$46.00 per ton tipping fee. This is an increase of \$2.00 per ton over FY2003 and covers the variable expenses of operating the transfer station and Agency administration. Based on a three-year rolling average formula as required in the Project Use Agreement, the FY2004 budget is calculated on receiving 261,239 tons of waste. This conservative estimate represents an approximate 2.4% increase over FY2003 budgeted waste deliveries.

The \$46.00 per ton tipping fee is being established to compensate for higher costs in FY2004. Approximately \$502,000 in retained earnings is being used to offset the higher costs in FY2004. Without the use of these retained earnings, the per ton tipping fee would be approximately \$48.00 per ton.

The fixed cost portion of the Agency's expenses consists of debt service. This fixed payment, when allocated over the total tonnage delivered, amounts to \$6.32 per ton, a reduction of 47%. This is decreased from the \$11.96 members paid in FY2003. This significant reduction is a result of the Agency's sale of Balefill property. See Chart 1.

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Chart 1 - Budgeted Member Tipping Fee & Debt Service (\$ per ton)



During FY2004 the Agency will continue to implement the additional components of its comprehensive solid waste management plan, including extensive waste reduction education outreach to its member communities. Waste reduction and recycling have become standard practice in all 23 SWANCC member communities. Each year since 1993, approximately 40% of refuse from the area's single-family homes is recycled.

In FY2004, SWANCC will continue its efforts to secure household hazardous waste collection programs within its membership area. The FY2004 budget maintains the \$126,000 funding for household hazardous waste and electronics collections. Collections will be concurrent with education efforts to help reduce the quantities of these materials brought to the collections. Funding is also included for the Agency's "Recycle Guide" which is distributed annually to residents through Pioneer Press newspapers.

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SWANCC's extensive outreach to schools in its region will also continue in FY2004. Overall funding of these programs for FY2004 is equal to FY2003 levels. Programs funded in the FY2004 budget include the Earth Flag Program, School Waste Reduction Grant Program, PTO/PTA Volunteer Workshop, "Art of Garbage" project, Recycled Content Products Kits and Recycled Fashion Show. While maintaining funding levels, the Agency intends to expand education outreach throughout the SWANCC region. To accomplish this goal, a half-time assistant to the Agency's Education and Recycling Director was added to the Agency staff during FY2003.

PART I: BUDGET STRUCTURE

Within the Agency's Enterprise Fund are several activity-based accounts. Each of these accounts reflects a specific area of activity within the Agency, including GTS Operations, Administration, Balefill, Research & Development and Bond Financing.

The tables incorporated into this budget are designed to give the reader several options when looking at the budget:

1. Line items aggregated for the whole Agency (e.g., how much is spent in total for professional services - See Table 1);
2. Line items broken down by activity area (e.g., how much in professional services for GTS, Administration, Balefill, Research & Development and Bond Financing - See Table 2); and
3. Tables showing detailed breakdowns for each expense type (e.g., legal services, technical support services, etc. - Tables 3 - 6).

Charts are presented to graphically illustrate the breakdown of expenses.

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Table 1 - Adopted FY2004 Budget

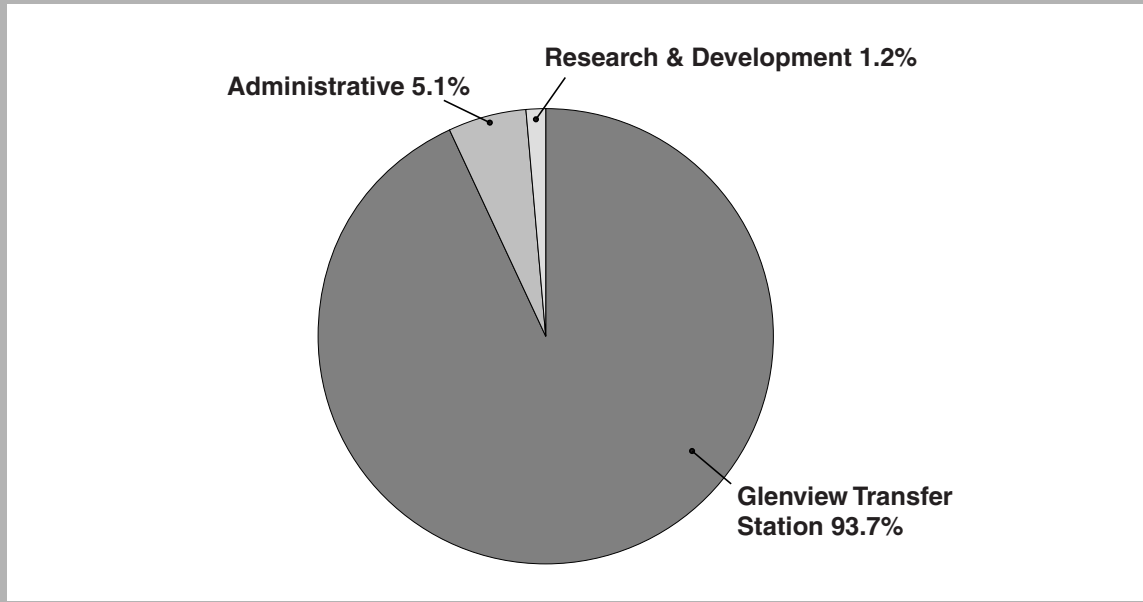
	FY03 Budget	Est. FY03 Actual	Adopted FY04 Budget	FY04 v FY03 Difference	Budget % +/-
Beginning Balance	\$7,105,456	\$7,105,456	\$7,628,636	\$523,180	7.36%
<i>Revenues</i>					
Member Billings	14,613,326	14,613,326	13,666,980	(\$946,346)	-6.48%
Customer Waste (commissions)	60,000	72,000	75,000	\$15,000	25.00%
Member True-Up	298,500	576,699	125,000	(\$173,500)	-58.12%
Investments	876,000	575,000	375,000	(\$501,000)	-57.19%
RMTS Host Fee	110,000	94,375	115,000	\$5,000	4.55%
Miscellaneous	10,000	542,228	10,000	\$0	0.00%
FY2002 Retained Earnings	200,000	200,000	532,302	\$323,302	161.65%
<i>Subtotal</i>	16,167,826	16,673,628	14,869,282	(\$1,298,544)	-8.03%
<i>Expenditures</i>					
Contractor Operator Charges	11,251,589	11,576,589	11,830,689	\$579,100	5.15%
Host Community Fees	102,049	100,150	104,495	\$2,446	2.40%
Repair and Maintenance	76,537	198,980	78,372	\$1,835	2.40%
Utility Charge	255,123	234,300	261,239	\$6,116	2.40%
Debt Service	3,363,986	2,936,792	1,650,000	(\$1,713,986)	-50.95%
Personnel	390,614	389,327	409,083	\$18,469	4.73%
Professional Services	465,500	459,870	260,000	\$(205,500)	-44.15%
Office Expenditures	98,000	92,340	111,000	\$13,000	13.27%
Education and Recycling	164,200	164,100	164,200	\$0	0.00%
<i>Subtotal</i>	16,167,598	16,150,448	14,869,078	(\$1,298,520)	-8.03%
<i>Net Revenues</i>	228	523,180	204	(\$84)	-10.60%
Ending Balance	\$7,105,684	\$7,628,636	\$7,628,840	\$523,156	7.36%
Accounts Payable - Groot		\$1,433,399	\$1,362,338	(\$71,061)	-4.96%
Member Rebate - FY02 O&M True-Up		0	0	\$0	
Debt Service Surcharge Reserve		518,256	291,179	(\$227,077)	-43.82%
O&M Reserve		925,588	985,112	\$59,525	6.43%
Repair & Maintenance Reserve		283,000	283,000	\$0	0.00%
FY 2003 Excess Reserves Utilized		200,000	502,302	302,302	151.15%
Unpledged Reserves		\$4,468,393.55	\$4,204,129.85	(\$64,264)	-1.51%

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Table 2 - Line Items Broken Down by Activity Area

	GTS Operations	Administration	Balefill	Research & Development	Bond Financing	Total
Beginning Balance						\$7,628,636
<i>Revenues</i>						
Member Billings	13,666,980					13,666,980
Customer Waste (commissions)	75,000					75,000
Member True-Up	125,000					125,000
Investments	80,000	135,000			160,000	375,000
RMTS Host Fee		115,000				115,000
Miscellaneous		1,500		8,500		10,000
FY2003 Retained Earnings	502,302					502,302
Subtotal	\$14,449,282	\$251,500	\$0	\$8,500	\$160,000	\$14,869,282
<i>Expenditures</i>						
Contractor Operator Charges	11,830,689					11,830,689
Host Community Fees	104,495					104,495
Repair and Maintenance	78,372					78,372
Utility Charge	261,239					261,239
Debt Service					1,650,000	1,650,000
Personnel		409,083				409,083
Professional Services	88,000	122,000			50,000	260,000
Office Expenditures		111,000				111,000
Education and Recycling				164,200		164,200
Subtotal	\$12,362,795	\$642,083	\$0	\$164,200	\$1,700,000	\$14,869,078
Net Revenues	\$2,086,487	\$(390,583)	\$0	(\$155,700)	(\$1,540,000)	\$204
Ending Balance- Cash Basis						\$7,628,840

Chart 2 - Operating Expenses by Functional Area (See Table 2)



SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

PART II: REVENUES AND EXPENSES BY ACTIVITY AREA

GLENVIEW TRANSFER STATION OPERATIONS

The GTS Operations account details the revenues and expenditures for the Agency's solid waste management operations at the Glenview Transfer Station.

The variable rate charged for each ton delivered to the GTS (see Table 3) during FY2004 covers operation of the GTS and the Agency. The tipping fee for delivery of the tonnage to the facility is projected to be \$46.00. The Agency is budgeting for members to deliver 261,239 tons of refuse in FY2004.

There will also be a charge for the fixed debt service. When amortized over all of the tons projected to be delivered in FY2004, the fixed cost charge is estimated at \$6.32 per ton. This is a 47% decrease from the \$11.96 per ton assessed in FY2002.

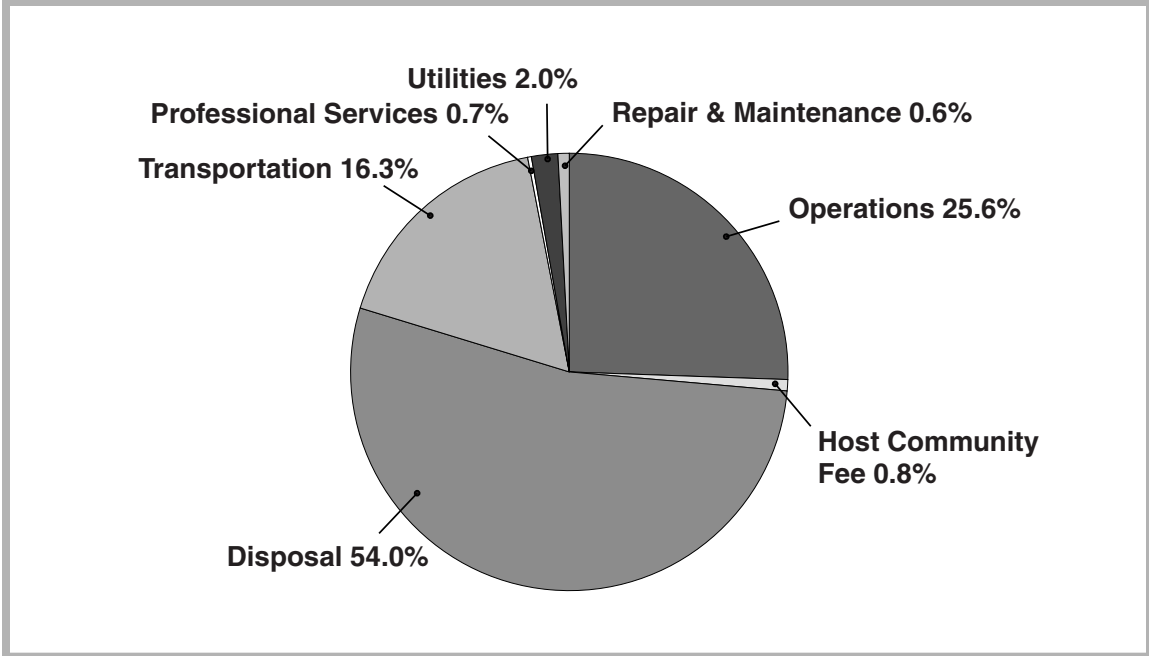
Table 3 - GTS Operating Expenses

	FY03 Budget	Est. FY03 Actual	Adopted FY04 Budget	FY04 v FY03 Difference	Budget % +/-
GTS OPERATIONS					
- Operations	3,249,781	3,343,650	3,422,231	172,450	5.31%
- Transportation	2,162,286	2,224,743	2,176,121	13,835	0.64%
- Disposal	6,738,404	6,933,042	7,212,809	474,405	7.04%
- Host Community Fee	102,049	100,150	104,495	2,446	2.40%
- Utilities	255,123	234,300	261,239	6,116	2.40%
- Repair & Maintenance	76,537	198,980	78,372	1,835	2.40%
- Professional Services	80,000	80,000	88,000	8,000	10.00%
- RMTS Waste Reduction	(829,150)	(829,150)	(854,221)	(25,071)	3.02%
- RMTS Transportation Savings	(126,950)	(126,950)	(135,590)	(8,640)	6.81%
<i>Subtotal</i>	\$11,708,081	\$12,158,765	\$12,353,455	\$645,375	5.51%
Budgeted Rates Per Ton					
	FY03	FY04	Increase	Percentage	
- Operations	\$12.79	\$13.10	\$0.31	2.42%	
- Transportation	8.51	8.33	(\$0.18)	-2.12%	
- Disposal	25.89	27.69	\$1.80	6.95%	
- Credits	(3.75)	(3.66)	(\$0.09)	-2.34%	
- Total	\$43.44	\$45.46	\$2.02	4.64%	

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The fees from members for both tipping waste at the GTS during FY2004 and fixed cost payments are budgeted to realize \$13,666,980 in revenues. Also projected is an estimated \$75,000 in net payments for non-member waste processed at the facility. The GTS contract operator, Groot Recycling & Waste Services, Inc., administers the billing for these waste deliveries. The Agency receives a payment for use of the facility, plus payments for the host community fee and credits toward the utility expense. Commercial waste deliveries are expected to increase slightly during FY2004 due to increased use of the facility by local contractors and landscapers. The facility should process, on average, 936 tons per day of member waste during the fiscal year. This represents 58% of its permitted capacity of 1,600 tons per day. The commercial and landscape waste processing at the facility will not hinder the ability to process members' waste but, rather, will maximize utilization of the Agency's capital investment.

Chart 3 - GTS Operating Expenses (See Table 3)



The contract operator charges for the year are budgeted at \$11,821,349. SWANCC's contract with Groot calls for operator charges to escalate at a rate of 80% of the percentage change in the Consumer Price Index for Chicago. The escalation rate for FY2004 is estimated to be 2.72%.

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With the establishment of the Onyx Waste Services' Rolling Meadows transfer station, the Agency negotiated to deliver approximately 82,500 tons per year of member waste to the facility for a rate of \$38.50 per ton. Groot exercised an option in the GTS operating contract to match the per ton fee and retain the waste at the Glenview facility and rebate the Agency for the estimated transportation savings that the seven members would have incurred. The savings of this lower fee to all members is projected to be \$3.66 per ton. In addition, the estimated transportation savings, projected to be \$135,590, is budgeted as a reduction in the contractor operator charges and revenue that benefits the entire Agency.

The transfer station operations line item also includes transportation costs for hauling the baled waste to the landfill. This item has been increased by 1.00%. This is brought about by the formula in SWANCC's contract with Groot that calls for an escalator in the amount of the Transportation Index for Chicago, which is projected to be 1.00% for 2002. It is expected that the Agency's waste will be disposed at Pheasant Run landfill, Kenosha County, Wisconsin, during all of FY2004. The Agency's waste was first delivered to Pheasant Run during February, 1997. The FY2004 actual disposal fees reflect a 3.40% increase over FY2003.

The State of Wisconsin in 2001 increased the solid waste tax on the disposal of waste by \$2.70 per ton. According to the sub-contract with Waste Management Inc., the Agency is capped at the Illinois tax rate of \$0.95 per ton, a \$0.65 increase over the prior \$0.30 per ton tax rate. Waste Management is responsible for \$2.05 per ton of the increased taxes.

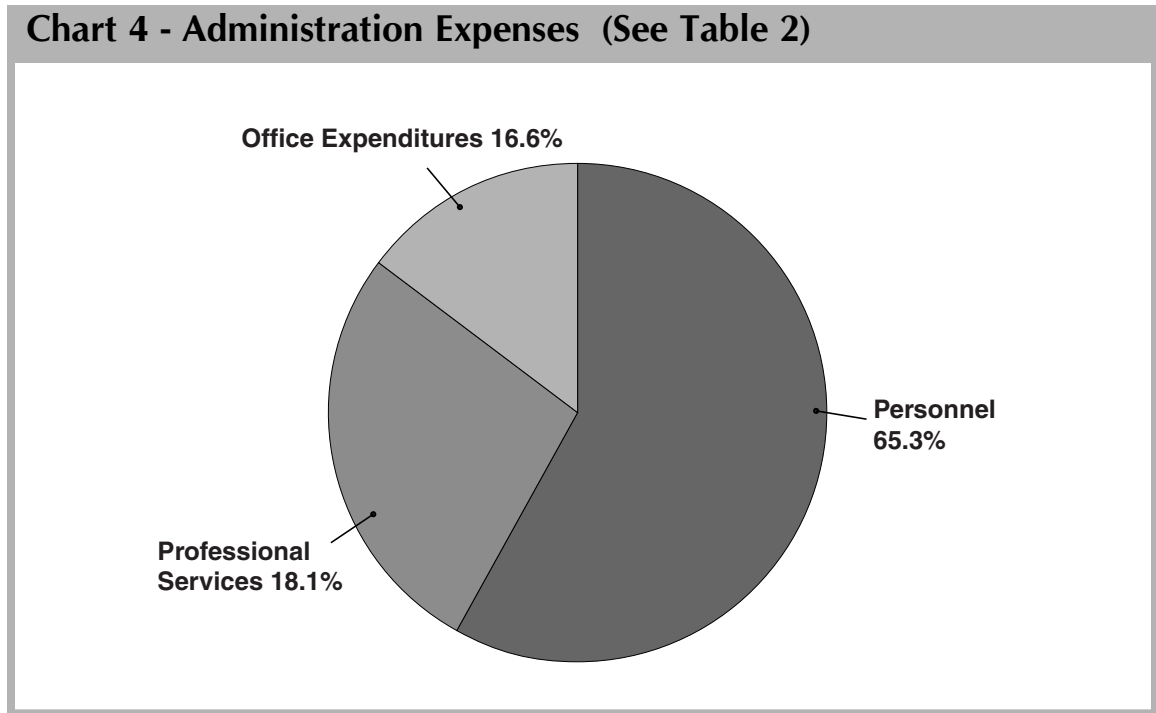
Other expense items within the GTS activity area include utility charges to operate the facility (\$261,239), host community fees (\$104,495) and professional services (\$88,000).

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ADMINISTRATION

The Agency's day-to-day program and planning activities constitute the Administrative activity area. The activities include Agency administration, professional services, and community relations.

Significant revenues attributable to this area consist of investment income (\$125,000) and the Rolling Meadows Transfer Station Host Fee (\$115,000). Expenses in this activity area include Personnel, Office Expenses and Professional Services.



Personnel

The personnel budget includes the full-time positions of Executive Director, Assistant Executive Director, Recycling & Community Education Director, Executive Secretary, a half-time Education Coordinator and a part-time intern. The budget reflects a 4.73% increase in the overall Personnel line item from FY2003.

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Office Expenses

Office expenses are for the administrative functions of the Agency and include payment for rent and services provided to the Agency by the Northwest Municipal Conference, printing, office supplies, meeting expenses and other routine administrative items. These expenses are budgeted at \$111,000 (Table 4).

Table 4 - Office Expenses

	FY03 Budget	Est. FY03 Actual	Adopted FY04 Budget	FY04 v FY03 Difference	Budget % +/-
OFFICE EXPENSES					
- NWMC	36,000	34,140	38,000	\$2,000	5.26%
- printing	19,000	17,540	19,000	0	0.00%
- travel	12,000	11,250	12,000	0	0.00%
- postage	9,000	8,250	10,000	1,000	10.00%
- office supplies	15,000	14,320	23,000	8,000	34.78%
- meetings	5,000	4,800	7,000	2,000	28.57%
- other	2,000	2,000	2,000	0	0.00%
<i>Subtotal</i>	\$98,000	\$92,300	\$111,000	\$13,000	13.27%

Professional Services

Professional services within the administrative area constitute legal, insurance (Worker's Compensation, auto liability and umbrella liability), community relations, financial services and technical services. All line items except insurance see reductions in the FY2004 budget. The reductions are due to the the completion of all Balefill asset sales. Table 5 shows the breakdown of professional services across all functional areas. Please note that some of the insurance costs are allocated to the GTS.

Legal services are budgeted at \$75,000, a 11.76% decrease. A majority of this funding is to retain the services of Mayer, Brown and Platt as General Counsel. The fee for this service has remained the same since FY97.

Financial services are budgeted at \$56,000, a 6.67% decrease. Items under financial services include general financial advisory work and the bi-annual rebate calculations.

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Table 5 - Professional Services

	FY03 Budget	Est. FY03 Actual	Adopted FY04 Budget	FY04 v FY03 Difference	Budget % +/-
PROFESSIONAL SERVICES					
- financial services	60,000	56,500	56,000	(\$4,000)	-6.67%
- insurance	60,000	60,900	79,000	19,000	31.67%
- community relations	25,500	29,750	20,000	(5,500)	-21.57%
- legal	85,000	99,360	75,000	(10,000)	-11.76%
- technical services	235,000	213,360	30,000	(205,000)	-87.23%
<i>Subtotal</i>	\$465,500	\$459,870	\$260,000	(\$205,500)	-44.15%

Community relations are budgeted at \$20,000, a 21.57% decrease, for the ongoing community relations services the Agency obtains.

Insurance costs allocated to Administration are for Worker's Compensation, Public Officials Bond, auto liability insurance and for an umbrella liability insurance policy. The Agency's total insurance budget is \$79,000, a 31.67% increase. This increase is due to a tightening of the insurance market. All policies are obtained with assistance from a risk management advisor and are bid at least every other year.

BALEFILL

The sale of all remaining assets related to the Agency's Balefill project were completed in FY2003. As a result, the Balefill activity area of the budget will not receive any funding and will be removed completely from future budgets.

RESEARCH AND DEVELOPMENT

The FY2004 Research and Development budget of \$164,200 includes continuation of the Agency's established education outreach programs for schools and teachers, the general public, commercial establishments and SWANCC municipal staff and officials. The budget reflects significant funding for Household Hazardous Waste activities and electronics recycling programs. These programs have been very popular with residents in the past.

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Student and teacher educational outreach programs that will continue to be funded include the school waste reduction grant program; PTO/PTA volunteer workshop; "Art of Garbage" project; Earth Flag and Earth Flag Extension programs; recycled-content products education kits; recycled-content fashion show; April Environmental Awareness month calendar; Teachers Resources newsletter; and Kraft paper locker clean out bags.

Table 6 - Research and Development Expenses

	FY03 Budget	Est. FY03 Actual	Adopted FY04 Budget	FY04 v FY03 Difference	Budget % +/-
HHW & Electronics Collection					
Collection Events	122,500	125,500	122,500	0	0.00%
HHW Education	3,500	2,000	3,500	0	0.00%
<i>Subtotal</i>	<i>\$126,000</i>	<i>\$127,500</i>	<i>\$126,000</i>	<i>\$0</i>	<i>0.00%</i>
Commercial Recycling	2,000	1,100	2,000	0	0.00%
Residential Cart Recycling	0	0	0	0	0.00%
America Recycles Day	1,000	1,200	1,000	0	0.00%
Waste Calc	2,450	550	2,450	0	0.00%
Recycle House Exhibits	1,000	0	1,000	0	0.00%
Education					
School Grants	8,000	5,600	8,000	0	0.00%
Earth Day Calendar	3,300	3,000	3,300	0	0.00%
Giveaway Items	1,000	2,800	1,000	0	0.00%
Conference Sponsorship	1,000	1,000	1,000	0	0.00%
Art of Garbage Display	2,300	3,000	2,300	0	0.00%
Recycled Content Fashion Show	500	500	500	0	0.00%
IRA Conference	1,000	1,000	1,000	0	0.00%
Misc. Program Development	1,500	3,440	1,500	0	0.00%
Education Seminars	2,000	2,000	2,000	0	0.00%
Recycling Coordinator Meetings	600	250	600	0	0.00%
Recycled Products Kit	200	230	200	0	0.00%
PTA Volunteer Workshop	550	650	550	0	0.00%
Commercial Waste Seminar	600	500	600	0	0.00%
Teachers Resources Newsletter	2,000	2,000	2,000	0	0.00%
Kraft Locker Bags	6,000	4,800	6,000	0	0.00%
School Earth Flag	1,200	1,000	1,200	0	0.00%
<i>Subtotal</i>	<i>\$31,750</i>	<i>\$31,750</i>	<i>\$31,750</i>	<i>\$0</i>	<i>0.00%</i>
Total	\$164,200	\$162,100	\$164,200	\$0	0.00%

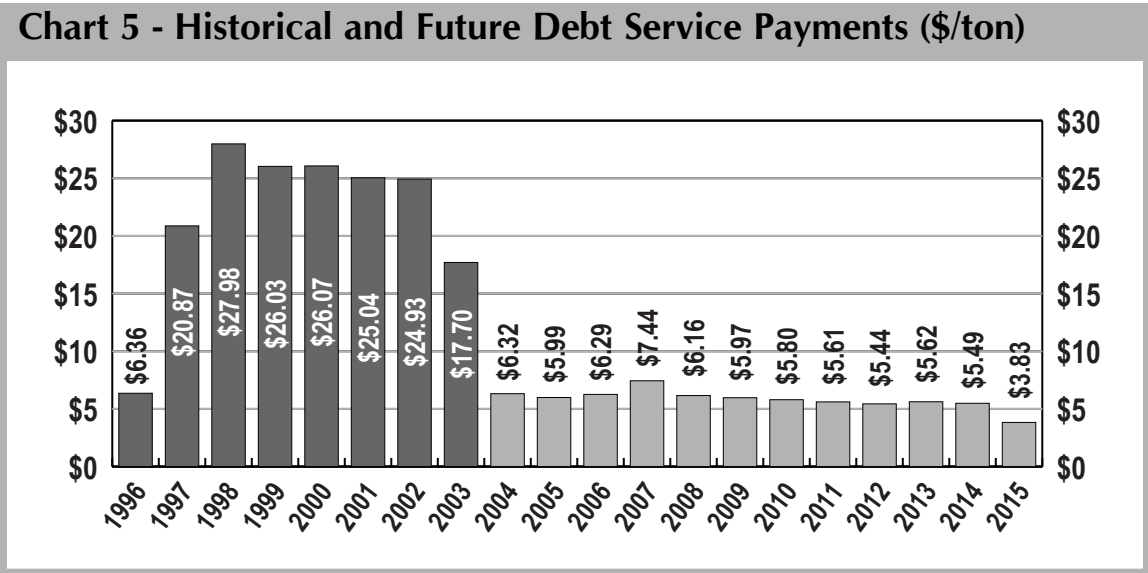
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Outreach programs planned for the general public include one transfer station open house and continuation of the Agency's household hazardous waste education initiative. In addition, the Agency will continue to provide partial funding to the Illinois EPA to leverage additional household hazardous waste collections in the SWANCC region.

Programs for SWANCC municipal officials and staff include semi-annual recycling coordinator meetings and administration of the Waste Calc data-reporting program, through which many SWANCC communities report data on landscape waste and recyclable materials collection. The budget also provides for attendance and sponsorships of relevant industry conferences.

BOND FINANCING

This activity area covers payments on the Agency's outstanding debt. Debt service on existing debt consists of both interest and principal payments. The total FY2004 debt service is \$1,650,000, a 63.5% reduction from FY2003. The debt payment reduction is due to the sale of Balefill assets and a restructuring of the Agency's debt. Chart 5 below shows the historical and projected future debt service payments through 2015.



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SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

PROJECT BUDGET

The Project Budget, as required by the Project Use Agreement, shows allocation of the Agency's fixed costs and operations and maintenance costs to activity areas, and how those costs are allocated to the members. The Project Budget is not a cash budget that reflects expenditures during the fiscal year but, rather, expenses and revenues that are incurred. Because of this, some of the line items in the Project Budget differ from those expressed in the rest of the budget document.

FY2004 Adopted Project Budget

Revenues

Member Payments		\$14,576,226
- Fixed Cost Charge	1,650,000	
- O & M Cost Charge	12,017,748	
- Fixed Cost True Up	125,000	
- FY03 Member Payments	783,478	
Commercial Waste (commission)		75,000
Interest		375,000
RMTS - Host Fee		115,000
Miscellaneous		10,000
Total Revenues		\$15,151,226

Operation & Maintenance Expenses

Contract Operator Charges - GTS		11,821,661
Host Community Fees		104,495
Repair and Maintenance		78,372
Utilities		261,239
Personnel		409,083
Professional Services		260,000
Education and Recycling		164,200
Office Expenses		111,000
Total O & M Expenses		\$13,210,050

Net Revenues \$1,941,176

Fixed Costs Expenses

Debt Service		1,650,000
Coverage Requirement (17.647%)		291,176
Total Fixed Costs Expenses		\$1,941,176

Total Expenses \$15,151,226

Member Charges Based 261,239 tons

O & M Expense	Rate Per Ton	\$46.00
	Coverage Ratio	100%
Fixed Costs Expense	Rate Per Ton	\$6.32
	Coverage Ratio	117.647%

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Appendix A - Allocation of Fixed Costs (Debt Service)

Member	Expected Tonnage	Allocation Percentage	Total Annual Fixed Cost
Arlington Hts	27,305	10.45%	\$172,461.55
Barrington	4,079	1.56%	\$25,765.20
Buffalo Grove	16,621	6.36%	\$104,978.98
Elk Grove Village	14,006	5.36%	\$88,460.50
Evanston	20,064	7.68%	\$126,725.58
Glencoe	3,845	1.47%	\$24,828.44
Glenview	12,423	4.76%	\$78,465.33
Hoffman Estates	9,120	3.49%	\$57,605.25
Inverness	2,807	1.07%	\$17,730.21
Kenilworth	2,204	0.84%	\$13,921.12
Lincolnwood	4,873	1.87%	\$30,775.73
Morton Grove	8,022	3.07%	\$50,669.70
Mt Prospect	20,831	7.97%	\$131,571.45
Niles	8,713	3.34%	\$55,031.58
Palatine	25,231	9.66%	\$159,357.79
Park Ridge	13,855	5.30%	\$87,512.02
Prospect Hts	3,421	1.31%	\$21,604.24
Rolling Meadows	11,196	4.29%	\$70,713.05
Skokie	20,885	7.99%	\$131,912.52
S. Barrington	1,807	0.69%	\$11,415.85
Wheeling	10,660	4.08%	\$67,330.10
Wilmette	10,943	4.19%	\$69,119.82
Winnetka	8,326	3.19%	\$52,589.98
Total	261,239	100.00%	\$1,650,000.00

* Waste numbers are rounded for presentation purposes

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Appendix B - Allocation of Operation and Maintenance Costs

Member	Expected Tonnage	Allocation Percentage	Total Annual O & M Cost
Arlington Hts	27,305	10.45%	\$1,256,040.60
Barrington	4,079	1.56%	\$187,648.40
Buffalo Grove	16,621	6.36%	\$764,563.81
Elk Grove Village	14,006	5.36%	\$644,259.46
Evanston	20,064	7.68%	\$922,944.69
Glencoe	3,845	1.47%	\$176,849.43
Glenview	12,423	4.76%	\$571,464.41
Hoffman Estates	9,120	3.49%	\$419,540.09
Inverness	2,807	1.07%	\$129,129.46
Kenilworth	2,204	0.84%	\$101,387.76
Lincolnwood	4,873	1.87%	\$224,140.23
Morton Grove	8,022	3.07%	\$369,028.38
Mt Prospect	20,831	7.97%	\$958,237.30
Niles	8,713	3.34%	\$400,796.00
Palatine	25,231	9.66%	\$1,160,605.71
Park Ridge	13,855	5.30%	\$637,351.64
Prospect Hts	3,421	1.31%	\$157,344.04
Rolling Meadows	11,196	4.29%	\$515,004.43
Skokie	20,885	7.99%	\$960,721.30
S. Barrington	1,807	0.69%	\$83,141.84
Wheeling	10,660	4.08%	\$490,366.35
Wilmette	10,943	4.19%	\$503,400.92
Winnetka	8,326	3.19%	\$383,013.77
Total	261,239	100.00%	\$12,016,980.00

* Waste numbers are rounded for presentation purposes

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SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

SWANCC MEMBER COMMUNITIES

Village of Arlington Heights
Village of Barrington
Village of Buffalo Grove
Village of Elk Grove Village
City of Evanston
Village of Glencoe
Village of Glenview
Village of Hoffman Estates
Village of Inverness
Village of Kenilworth
Village of Lincolnwood
Village of Morton Grove

Village of Mount Prospect
Village of Niles
Village of Palatine
City of Park Ridge
City of Prospect Heights
City of Rolling Meadows
Village of Skokie
Village of South Barrington
Village of Wheeling
Village of Wilmette
Village of Winnetka

The Solid Waste Agency of Northern Cook County (SWANCC) is a unit of local government and a not-for-profit corporation. Twenty-three towns in northern Cook County joined together to form SWANCC in 1988. SWANCC developed a long-term plan to manage the region's municipal solid waste that was adopted by its Board of Directors in 1991. Since then, SWANCC has been at work implementing this economically stable and environmentally safe solution to the region's solid waste management needs.



Solid Waste Agency of Northern Cook County

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