

# Fiscal Year 2002

# Annual Budget

Adopted February 14, 2001

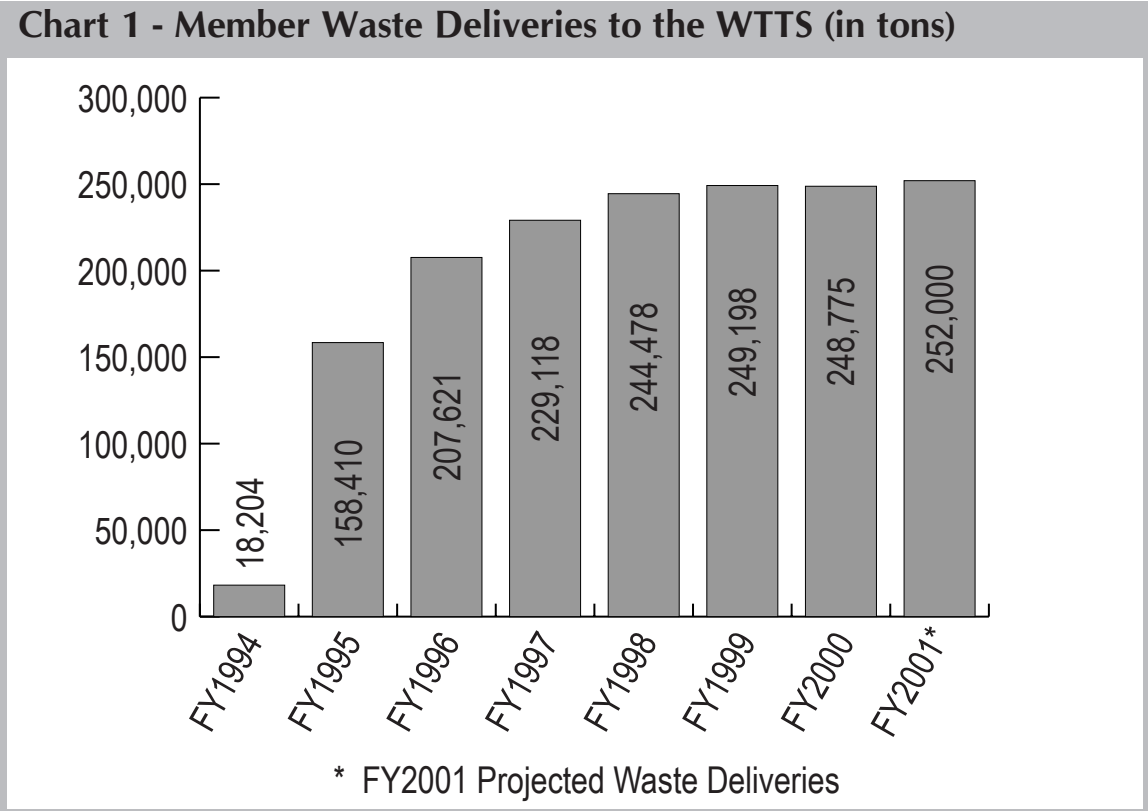
# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## INTRODUCTION

The budget for the Solid Waste Agency of Northern Cook County (SWANCC) is presented for your information. A number of factors impact the budget, including operations at the Wheeling Township Transfer Station, possible continued legal action with the Northwest Cook County Balefill and the Agency's waste reduction and recycling education programs.

Included in this budget document are the Agency's FY2002 Budget and the FY2002 Project Budget that allocates each member's percentage of the Agency's fixed and operations and maintenance costs for the year.

All revenues and expenses pertaining to the WTTS are included in the budget. By adopting a fiscally conservative approach to the total FY2002 budget, the Agency projects a \$44.00 per ton tipping fee. This is the same rate per ton assessed in FY97, FY98, FY99, FY2000 and FY2001 and covers the variable expenses of operating the transfer station and Agency administration. Based on a three year rolling average formula as required in the Project Use



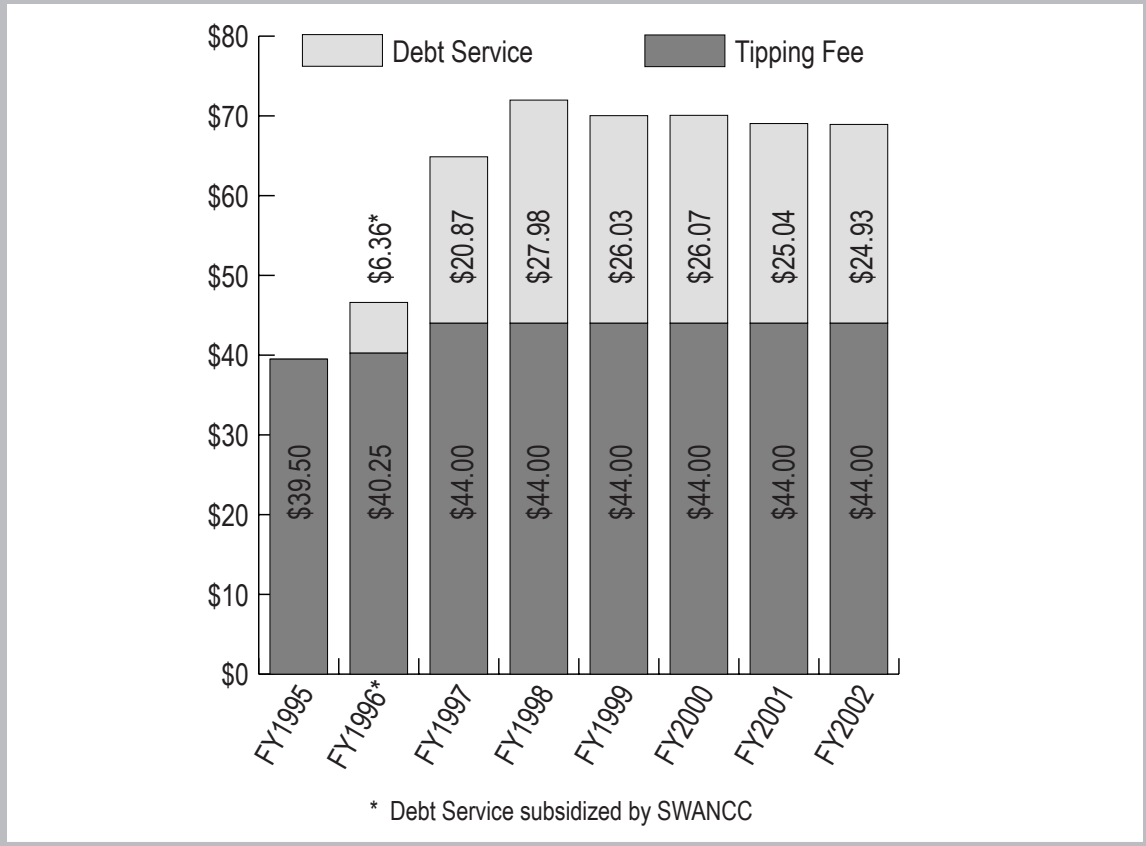
## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Agreement, the FY2002 budget is calculated on receiving 248,320 tons of waste. This conservative estimate represents an approximate 4.5% increase over FY2001 budgeted waste deliveries.

The fixed cost portion of the Agency’s expenses consists of debt service. This fixed payment, when allocated over the total tonnage delivered, amounts to \$24.93 per ton, a reduction of 0.44%. This is decreased from the \$25.04 members paid in FY2001 due to increased member tonnage. As reported in previous budgets, debt service costs will remain relatively stable through the remaining life of the bonds (2014).

The FY2002 budget includes \$90,000 for legal fees. Legal fees for FY2001 are expected to amount to \$332,000 with a majority of the funds used for SWANCC’s appeal of the Balefill case to the U.S. Supreme Court.

**Chart 2 - Budgeted Member Tipping Fee & Debt Service (\$ per ton)**



## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

During FY2002 the Agency will continue to implement the additional components of its comprehensive solid waste management plan, including extensive waste reduction education outreach to its member communities. Waste reduction and recycling have become standard practice in all 23 SWANCC member communities. Each year since 1993, approximately 40% of refuse from the area's single family homes are recycled. To increase the residential recycling rate, the Agency, since FY2000, has been testing new collection methods for recycled material. These tests which will continue in FY2002, and if successful, will be replicated in other SWANCC communities.

In FY2002, SWANCC will continue its efforts to encourage waste reduction in the commercial sector, continue testing innovative residential recycling collection programs, and will also attempt to secure household hazardous waste collection programs within its membership area. The FY2002 budget contains an increase of \$100,000 over FY2001 for household hazardous waste and electronics collections. Collections will be concurrent with education efforts to help reduce the quantities of these materials brought to the collections.

SWANCC's extensive outreach to schools in its region will also continue in FY2002. Funding of these programs for FY2002 is being increase 4.54%. Programs funded in the FY2002 budget include the Earth Flag Program, School Waste Reduction Grant Program, PTO/PTA Volunteer Workshop, "Art of Garbage" project, Recycled Content Products Kits and Six-Pack Ring Recycling Contest.

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

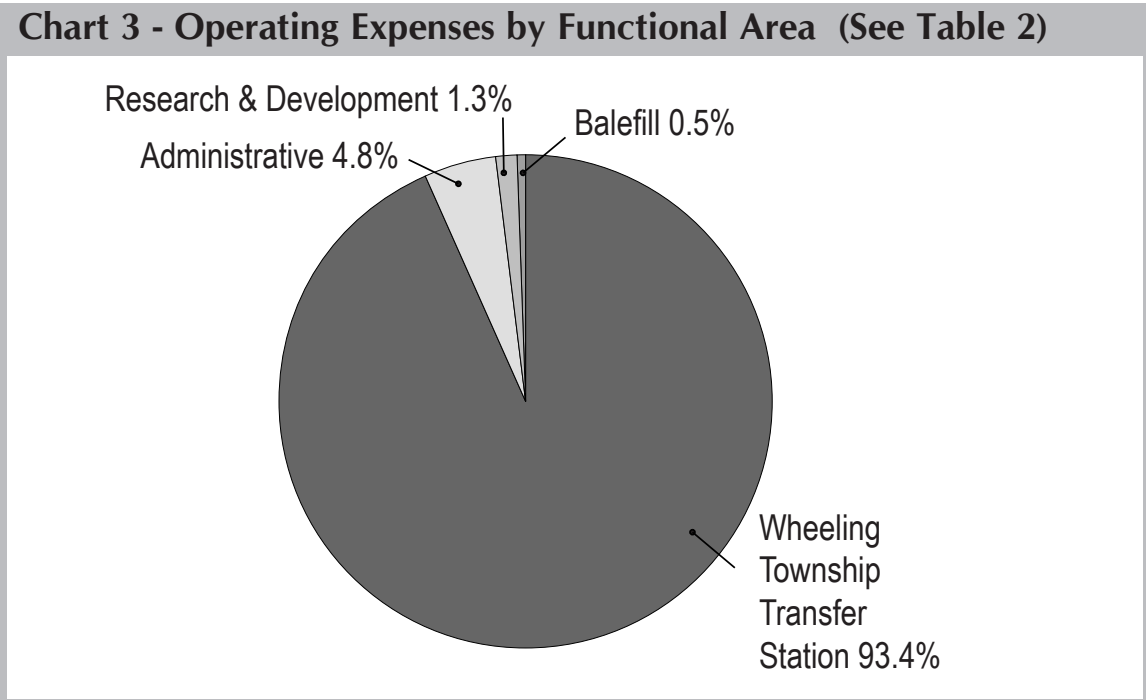
## PART I: BUDGET STRUCTURE

Within the Agency’s Enterprise Fund are several activity-based accounts. Each of these accounts reflect a specific area of activity within the Agency, including WTTS Operations, Administration, Balefill, Research & Development and Bond Financing.

The tables incorporated into this budget are designed to give the reader several options when looking at the budget:

- ◆ Line items aggregated for the whole Agency (e.g., how much is spent in total for professional services — Table 1);
- ◆ Line items broken down by activity area (e.g., how much in professional services for WTTS, Administration, Balefill, Research & Development and Bond Financing – Table 2); and
- ◆ Tables showing detailed breakdowns for each expense type (e.g., legal services, technical support services, etc. – Tables 3 - 6).

Finally, charts are presented to graphically illustrate the breakdown of expenses.



# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Table 1 - Adopted FY2002 Budget**

	<b>FY01 Budget</b>	<b>Est. FY01 Actual</b>	<b>Adopted FY02 Budget</b>	<b>FY02 v FY01 Difference</b>	<b>Budget % +/-</b>
<b>Beginning Balance</b>	\$9,229,500	\$9,229,500	\$8,701,525	(\$527,975)	-5.72%
<i>Revenues</i>					
Member Billings	17,074,079	16,675,439	17,086,371	\$12,292	0.07%
Customer Waste (commissions)	38,000	45,000	50,500	\$12,500	32.89%
Member True-Up	601,485	255,207	90,000	(\$511,485)	-85.04%
Investments	718,000	875,000	890,000	\$172,000	23.96%
RMTS Host Fee	72,500	87,500	90,090	\$17,590	24.26%
Miscellaneous	10,000	35,000	10,000	\$0	0.00%
FY2000 Excess Revenues	0	205,000	0	\$0	
<i>Subtotal</i>	18,514,064	18,153,146	18,216,961	(\$297,103)	-1.60%
<i>Expenditures</i>					
Contractor Operator Charges	10,841,175	10,378,328	10,782,051	(\$59,124)	-0.55%
Host Community Fees	98,879	100,000	99,328	\$449	0.45%
Repair and Maintenance	79,103	78,000	74,500	(\$4,603)	-5.82%
Utility Charge	259,557	258,015	240,870	(\$18,687)	-7.20%
Debt Service	6,190,690	6,190,690	6,190,650	(\$40)	-0.00%
Personnel	300,550	299,658	326,784	\$26,234	8.73%
Professional Services	493,000	608,000	252,200	(\$240,800)	-48.84%
Office Expenditures	76,900	76,900	86,150	\$9,250	12.03%
Education and Recycling	64,200	163,270	164,200	\$100,000	155.76%
<i>Subtotal</i>	18,404,054	18,152,861	18,216,733	(\$109,782)	-1.02%
<i>Net Revenues</i>	110,010	285	228	(\$109,782)	-99.79%
<b>Ending Balance</b>	\$9,339,510	\$9,229,784	\$8,701,753	(\$637,756)	-6.83%
Accounts Payable - Groot		\$1,076,580	\$1,049,825	(\$26,755)	-2.49%
Member Rebate - FY2000 O&M True-Up		528,259	0	(\$528,259)	
Debt Service Surcharge		1,092,471	1,092,464	(\$7)	-0.00%
O&M Reserves		991,582	1,014,685	\$23,103	2.33%
Repair & Maintenance Fund		408,000	408,000	\$0	0.00%
Unpledged Reserves		\$5,132,892.67	\$5,136,779.73	\$3,887	0.08%

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Table 2 - Line Items Broken Down by Activity Area**

	WTS Operations	Administration	Balefill	Research & Development	Bond Financing	Total
<b>Beginning Balance</b>						\$8,701,525
<i>Revenues</i>						
Member Billings	17,086,371					17,086,371
Customer Waste (commissions)	50,500					50,500
FY2001 Fixed Cost True-Up	90,000					90,000
Investments	80,000	135,000			675,000	890,000
RMTS Host Fee		90,090				90,090
Miscellaneous		1,500	7,344	1,156		10,000
<i>Subtotal</i>	17,306,871	226,590	7,344	1,156	675,000	18,216,961
<i>Expenditures</i>						
Contractor Operator Charges	10,782,051					10,782,051
Host Community Fees	99,328					99,328
Repair and Maintenance	74,500					74,500
Utility Charge	240,870					240,870
Debt Service					6,190,650	6,190,650
Personnel		326,784				326,784
Professional Services	34,000	164,000	54,200			252,200
Office Expenditures		86,150				86,150
Education and Recycling				164,200		164,200
<i>Subtotal</i>	11,230,749	576,934	54,200	164,200	6,190,650	18,216,733
<i>Net Revenues</i>	6,076,122	(350,344)	(46,856)	(163,044)	(5,515,650)	228
<b>Ending Balance- Cash Basis</b>						<b>\$8,701,753</b>

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## PART II: REVENUES AND EXPENSES BY ACTIVITY AREA

### WTTS OPERATIONS

The WTTS Operations account details the revenues and expenditures for the Agency's solid waste management operations at the Wheeling Township Transfer Station.

The variable rate charged for each ton delivered to the WTTS (see Table 3) during FY2002 covers operation of the WTTS and the Agency. The tipping fee for delivery of the tonnage to the facility is projected to remain constant to \$44.00. The Agency is budgeting for members to deliver 248,320 tons of refuse in FY2002.

**Table 3 - WTTS Operating Expenses**

	FY01 Budget	Est. FY01 Actual	Adopted FY02 Budget	FY02 v FY01 Difference	Budget % +/-
<b>WTTS OPERATIONS</b>					
- Operations	3,063,580	2,979,000	3,208,756	145,176	4.87%
- Transportation	2,014,800	2,017,500	2,107,358	92,558	4.59%
- Disposal	6,425,544	6,127,500	6,345,289	(80,255)	-1.31%
- Host Community Fee	99,328	100,000	99,328	0	0.00%
- Utilities	240,870	258,015	240,870	0	0.00%
- Repair & Maintenance	74,496	78,000	74,500	4	0.01%
- Professional Services	34,000	30,000	34,000	0	0.00%
- RMTS Waste Reduction	(681,353)	(682,520)	(759,859)	(78,506)	11.50%
- RMTS Transportation Savings	(110,000)	(113,372)	(119,493)	(9,493)	8.37%
<i>Subtotal</i>	11,161,265	10,794,123	11,230,749	78,977	0.73%

There will also be a charge for the fixed debt service. When amortized over all of the tons projected to be delivered in FY2002, the fixed cost charge is estimated at \$24.93 per ton. This is a 0.44% decrease from the \$25.04 per ton assessed in FY2001.

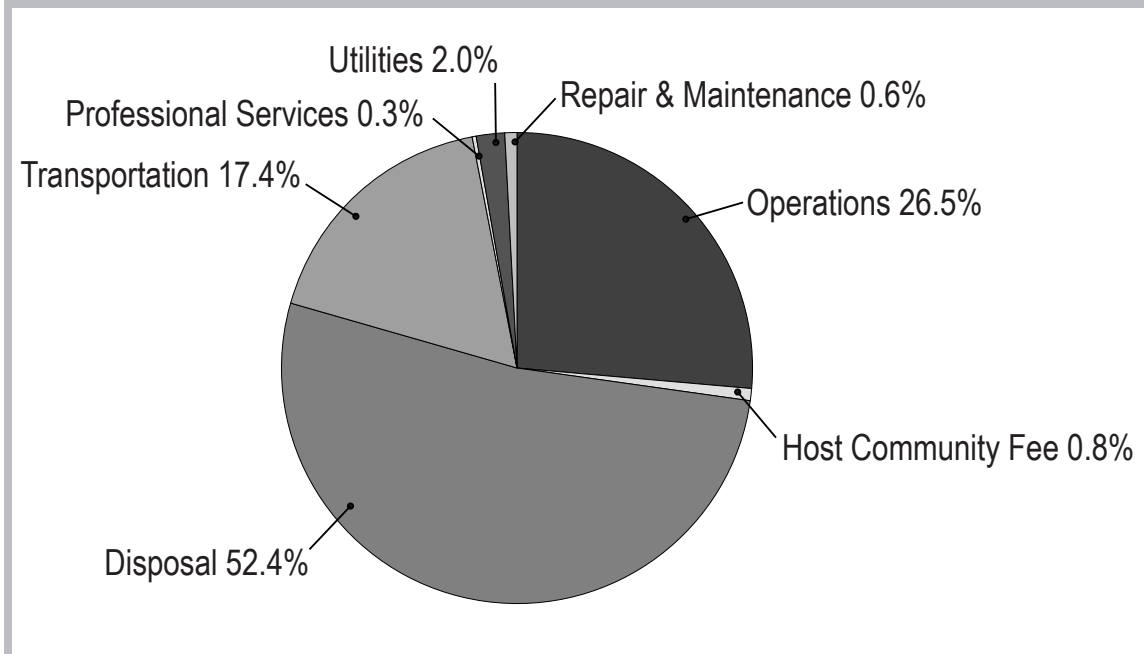
The fees from members for both tipping waste at the WTTS during FY2002 and fixed cost payments are budgeted to realize \$17,889,163 in revenues. Also projected is an estimated \$50,500 in net payments for non-member



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waste processed at the facility. The WTTS contract operator, Groot Recycling & Waste Services, Inc., administers the billing for these waste deliveries. The Agency receives a payment for use of the facility, plus payments for the host community fee and credits toward the utility expense. Commercial waste deliveries are expected to increase slightly during FY2002 due to increased use of the facility by local contractors and landscapers. The facility should process, on average, 925 tons per day of member waste during the fiscal year. This represents approximately 60% of its permitted capacity of 1,600 tons per day. The commercial and landscape waste processing at the facility will not hinder the ability to process members' waste but, rather, will maximize utilization of the Agency's capital investment.

**Chart 4 - WTTS Operating Expenses (See Table 3)**



The contract operator charges for the year are budgeted at \$10,812,694. This includes operation and maintenance fees to Groot, with an estimated 4.24% escalator. SWANCC's contract with Groot calls for escalation at a rate of 80% of the percentage change in the Consumer Price Index for Chicago.

With the establishment of the Browning-Ferris Industries' Rolling Meadows transfer station, in the City of Rolling Meadows, the Agency completed negotiations to deliver approximately 76,500 tons per year of member waste to the

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facility for a rate of \$37.15 per ton. Groot exercised an option in the WTTS operating contract to match the per ton fee and retain the waste at the Glenview facility and rebate the Agency for the estimated transportation savings that the seven members would have incurred. The savings of this lower fee to all members is projected to be \$3.06 per ton. In addition, the estimated transportation savings, projected to be \$119,493, is budgeted as a reduction in the contractor operator charges and revenue that benefits the entire Agency.

The transfer station operations line item also includes transportation costs for hauling the baled waste to the landfill. This item has been increased 4.6%. This is brought about by the formula in SWANCC's contract with Groot that calls for an escalator in the amount of the Transportation Index for Chicago, which is projected to be 5% for 2000. It is expected that the Agency's waste will be disposed at Pheasant Run landfill, Kenosha County, Wisconsin, during all of FY2002. The Agency's waste began going to Pheasant Run during February, 1997. The FY2002 disposal fees reflect a 4.61% increase.

The State of Wisconsin in 1999 increased the solid waste tax on the disposal of waste by \$0.30 per ton. This increase will reduce the Agency's savings of utilizing the Pheasant Run Landfill to \$0.72 per ton over disposing of waste in an Illinois landfill.

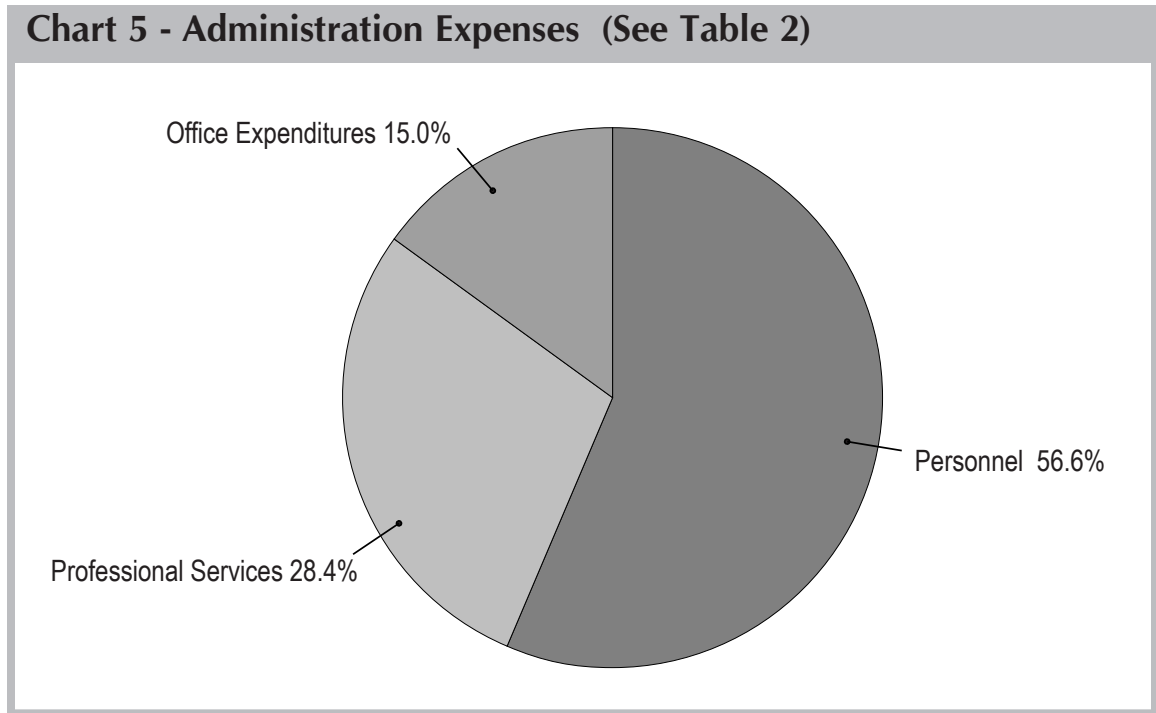
Other expense items within the WTTS activity area include utility charges to operate the facility (\$240,870), host community fees (\$99,328) and technical services (\$34,000).

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## ADMINISTRATION

The Agency's day-to-day program and planning activities constitute the Administrative activity area. The activities include Agency administration, professional services, and community relations.

Significant revenues attributable to this area consist of investment income (\$135,000) and the Rolling Meadows Transfer Station Host Fee (\$90,090). Expenses in this activity area include Personnel, Office Expenses and Professional Services.



### *Personnel*

The personnel budget includes four full-time positions, those being the Executive Director, Assistant Executive Director, Recycling & Community Education Director and the Executive Secretary. A part-time intern is also included in the budget. The budget reflects a 8.73% increase in the overall salary line item from FY2001.

### *Office Expenses*

Office expenses are for the administrative functions of the Agency and include

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payment for rent and services provided to the Agency by the Northwest Municipal Conference, printing, office supplies, meeting expenses and other routine administrative items. These expenses are budgeted at \$86,150 (Table 4).

**Table 4 - Office Expenses**

	FY01 Budget	Est. FY01 Actual	Adopted FY02 Budget	FY02 v FY01 Difference	Budget % +/-
<b>OFFICE EXPENSES</b>					
- NWMC	34,000	34,000	34,250	\$250	0.73%
- printing	12,000	12,000	17,000	\$5,000	29.41%
- travel	9,000	9,000	10,000	\$1,000	10.00%
- postage	7,000	7,000	7,000	\$0	0.00%
- office supplies	9,000	9,000	12,000	\$3,000	25.00%
- meetings	4,200	4,200	4,200	\$0	0.00%
- other	1,700	1,700	1,700	\$0	0.00%
<i>Subtotal</i>	76,900	76,900	86,150	9,250	12.03%

### *Professional Services*

Professional services within the administrative area constitute legal, insurance (Worker's Compensation, auto liability and umbrella liability), community relations, financial services and technical services. Table 2 shows the breakdown of professional services across all functional areas. Please note that some of the insurance costs are allocated to the WTTS. Also, some legal and technical services are allocated to the Balefill.

Legal services are budgeted at \$63,000. This is to retain the services of Mayer, Brown and Platt as General Counsel. The fee for this service has remained the same since FY97.

Financial services are budgeted at \$58,000, a 5.45% increase. The increase is related to the Agency now taking over the monthly general ledger and the end-of-the-year compilation. Other items under financial services include general financial advisory work and the bi-annual rebate calculations.

Community relations are budgeted at \$25,500 for the ongoing community relations services the Agency obtains.

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Insurance costs allocated to Administration are for Worker’s Compensation, Public Officials Bond, auto liability insurance and for an umbrella liability insurance policy. The Agency’s total administrative insurance budget is \$41,000, a 9.33% increase. All policies are obtained with assistance from a risk management advisor and are bid at least every other year. All insurance policies will be rebid in FY2002 in an effort to reduce their escalating costs.

**Table 5 - Professional Services**

	FY01 Budget	Est. FY01 Actual	Adopted FY02 Budget	FY02 v FY01 Difference	Budget % +/-
<b>PROFESSIONAL SERVICES</b>					
- financial services	55,000	51,000	58,000	\$3,000	5.45%
- insurance	37,500	37,500	41,000	\$3,500	9.33%
- community relations	25,500	115,500	25,500	\$0	0.00%
- legal	335,000	332,000	90,000	(\$245,000)	-73.13%
- technical services	40,000	72,000	37,700	(\$2,300)	-5.75%
<i>Subtotal</i>	493,000	608,000	252,200	(240,800)	-48.84%

**BALEFILL**

Professional services for the Balefill are divided between legal and technical services. The FY2002 budget includes \$54,200 in Balefill professional services. This is greatly reduced from FY2001 due to the anticipated resolution of the Balefill appeal to the U.S. Supreme Court.

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## RESEARCH AND DEVELOPMENT

The FY2002 Research and Development budget of \$164,400 includes continuation of the Agency's established education outreach programs for schools and teachers, the general public, commercial establishments and SWANCC municipal staff and officials. The budget reflects a large increase in the budget for Household Hazardous Waste activities. Due to increased expense, the Agency will have the large Recycle House exhibits on permanent display at the transfer station during FY2002 and the small Recycle House will be per-

**Table 6 - Research and Development Expenses**

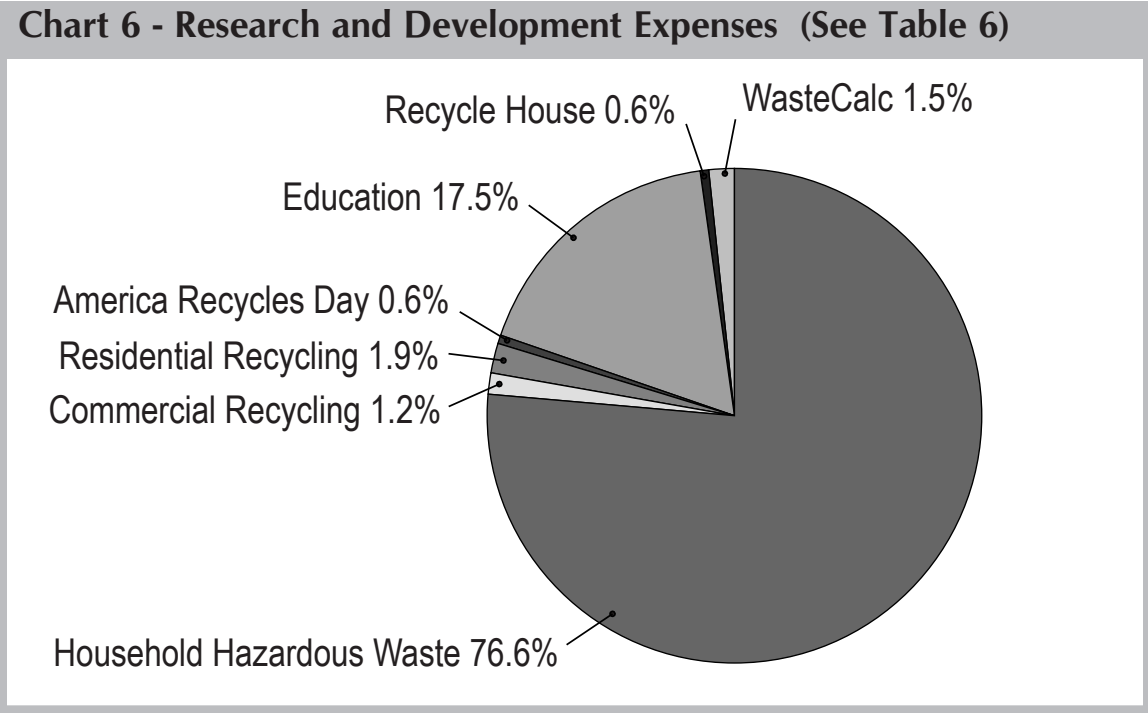
	<b>FY01 Budget</b>	<b>Est. FY01 Actual</b>	<b>Adopted FY02 Budget</b>	<b>FY02 v FY01 Difference</b>	<b>Budget % +/-</b>
HHW & Electronics Collection					
Collection Events	25,000	120,000	122,500	97,500	390.00%
HHW Education	1,000	6,000	3,500	2,500	250.00%
<i>Subtotal</i>	26,000	126,000	126,000	100,000	384.62%
Commercial Recycling	2,000	1,250	2,000	0	0.00%
Residential Cart Recycling	3,150	750	3,150	0	0.00%
America Recycles Day	1,000	1,000	1,000	0	0.00%
Waste Calc	3,500	3,500	2,450	(1,050)	-30.00%
Recycle House Exhibits	1,000	1,800	1,000	0	0.00%
Education					
School Grants	4,000	4,000	4,000	0	0.00%
Earth Day Calendar	3,300	3,200	3,300	0	0.00%
Giveaway Items	1,000	1,000	1,000	0	0.00%
Conference Sponsorship	1,000	1,000	1,000	0	0.00%
Art of Garbage Display	2,300	2,100	2,300	0	0.00%
Recycled Content Fashion Show	250	350	500	250	100.00%
IRA Conference	1,000	1,000	1,000	0	0.00%
Misc. Program Development	1,500	1,500	1,500	0	0.00%
Education Seminars	2,000	0	2,000	2,000	0.00%
Ring Leader Recycling	1,000	1,000	1,000	0	0.00%
Recycling Coordinator Meetings	600	600	600	0	0.00%
Recycled Products Kit	150	300	150	0	0.00%
PTA Volunteer Workshop	650	520	650	0	0.00%
Commercial Waste Seminar	600	600	600	0	0.00%
Teachers Resources Newsletter	2,000	1,800	2,000	0	0.00%
Kraft Locker Bags	6,000	6,000	6,000	0	0.00%
School Earth Flag	200	1,600	1,200	1,000	500.00%
<i>Subtotal</i>	27,550	26,570	28,800	1,250	4.54%
<b>Total</b>	<b>64,200</b>	<b>160,870</b>	<b>164,400</b>	<b>100,200</b>	<b>156.07%</b>

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manently retired. As these exhibits have aged, their maintenance and repair have become increasingly costly.

Student and teacher educational outreach programs that will continue to be funded include the school waste reduction grant program; PTO/PTA volunteer workshop; "Art of Garbage" project; Earth Flag and Earth Flag Extension programs; ITW Hi-Cone Ring Leader Recycling program sponsorship; recycled-content products education kits; recycled-content fashion show; April Environmental Awareness month calendar and Teachers Resources newsletter; and Kraft paper locker clean out bags.

Outreach programs planned for the general public include one transfer station open house and continuation of the Agency's household hazardous waste education initiative. In addition, the Agency will continue to provide partial funding to the Illinois EPA to leverage additional household hazardous waste collections in the SWANCC region and will conduct SWANCC funded collection programs as needed.



In addition, SWANCC will continue its speaker's bureau to SWANCC-area

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chambers of commerce, Rotary clubs and other civic organizations.

Programs for SWANCC municipal officials and staff include semi-annual recycling coordinator meetings, several half-day seminars of waste reduction issues and the quarterly Resources newsletter. Also included is administration of the Waste Calc computer data reporting program through which many SWANCC communities report data on landscape waste and recyclable materials collection. The budget also provides for attendance and sponsorships of relevant industry conferences.

**BOND FINANCING**

This activity area covers payments on the Agency’s outstanding debt. Debt service on existing debt consists of both interest and principal payments. The total FY2002 debt service is \$6,190,650. The Agency reached the 18% debt service reserve requirement during FY2000, which will assist in stabilizing debt service payments for the remaining life of the bonds. Table 7 shows the future fiscal year annual debt service payments exclusive of any early debt redemption.

FY2003	\$6,191,851
FY2004	\$6,193,060
FY2005	\$6,191,075
FY2006	\$6,188,780
FY2007	\$6,190,725
FY2008	\$6,188,445
FY2009	\$6,188,945
FY2010	\$6,189,837
FY2011	\$6,192,813
FY2012	\$6,188,763
FY2013	\$6,190,137
FY2014	\$6,190,800
FY2015	\$6,189,737
<b>TOTAL</b>	<b>\$92,858,336</b>



# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## **PROJECT BUDGET**

The Project Budget, as required by the Project Use Agreement, shows allocation of the Agency's fixed costs and operations and maintenance costs to activity areas, and how those costs are allocated to the members. The Project Budget is not a cash budget that reflects expenditures during the fiscal year but, rather, expenses and revenues that are incurred. Because of this, some of the line items in the Project Budget differ from those expressed in the rest of the budget document.

### **FY2002 Project Budget**

<b>Revenues</b>		
Member Payments		17,889,163
- Fixed Cost Charge	6,190,654	
- O & M Cost Charge	10,516,045	
- Fixed Cost True Up	90,000	
- FY2001 Member Payments	1,092,464	
Commercial Waste (commission)		50,500
Interest		890,000
RMTS - Host Fee		90,090
Miscellaneous		10,000
<b>Total Revenues</b>		18,929,753
 <b>Operation &amp; Maintenance Expenses</b>		
Contract Operator Charges - WTTS		10,812,694
Host Community Fees		99,328
Repair and Maintenance		74,496
Utilities		240,870
Personnel		326,784
Professional Services		252,200
Education and Recycling		164,200
Office Expenses		86,150
<b>Total O &amp; M Expenses</b>		12,056,722
<i>Net Revenues</i>		6,873,031
 <b>Fixed Costs Expenses</b>		
Debt Service		6,190,650
Coverage Requirement (17.647%)		1,092,468
<b>Total Fixed Costs Expenses</b>		7,283,118
<i>Total Expenses</i>		19,339,840
 <b>Member Charges Based</b> 248,320 tons		
 <b>O &amp; M Expense</b>		
	Rate Per Ton	\$44.00
	Coverage Ratio	100%
 <b>Fixed Costs Expense</b>		
	Rate Per Ton	\$24.93
	Coverage Ratio	117.647%

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## Appendix A - Allocation of Fixed Costs

Member	Expected Tonnage	Allocation Percentage	Total Yearly Fixed Cost
Arlington Hts	26,171	10.54%	\$652,447.41
Barrington	4,058	1.63%	\$101,161.48
Buffalo Grove	16,238	6.54%	\$404,810.45
Elk Grove Village	14,344	5.78%	\$357,599.77
Evanston	20,030	8.07%	\$499,342.51
Glencoe	3,794	1.53%	\$94,576.93
Glenview	11,994	4.83%	\$299,011.97
Hoffman Estates	9,132	3.68%	\$227,661.94
Inverness	2,849	1.15%	\$71,025.94
Kenilworth	1,852	0.75%	\$46,168.60
Lincolnwood	4,644	1.87%	\$115,778.51
Morton Grove	7,768	3.13%	\$193,653.25
Mt Prospect	20,078	8.09%	\$500,547.13
Niles	8,545	3.44%	\$213,032.94
Palatine	22,805	9.18%	\$568,519.63
Park Ridge	12,342	4.97%	\$307,687.65
Prospect Hts	3,590	1.45%	\$89,497.17
Rolling Meadows	7,085	2.85%	\$176,636.95
Skokie	20,473	8.24%	\$510,402.51
S. Barrington	1,760	0.71%	\$43,881.02
Wheeling	10,160	4.09%	\$253,285.13
Wilmette	10,594	4.27%	\$264,109.79
Winnetka	8,015	3.23%	\$199,814.98
<b>Total</b>	<b>248,320</b>	<b>100.00%</b>	<b>\$6,190,653.65</b>

\* Waste numbers are rounded for presentation purposes

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## Appendix B - Allocation of Operation and Maintenance Costs

Member	Expected Tonnage	Allocation Percentage	Total Yearly O & M Cost
Arlington Hts	26,171	10.54%	\$1,151,530.50
Barrington	4,058	1.63%	\$178,543.93
Buffalo Grove	16,238	6.54%	\$714,466.14
Elk Grove Village	14,344	5.78%	\$631,142.12
Evanston	20,030	8.07%	\$881,309.55
Glencoe	3,794	1.53%	\$166,922.61
Glenview	11,994	4.83%	\$527,738.17
Hoffman Estates	9,132	3.68%	\$401,809.65
Inverness	2,849	1.15%	\$125,356.52
Kenilworth	1,852	0.75%	\$81,484.82
Lincolnwood	4,644	1.87%	\$204,342.12
Morton Grove	7,768	3.13%	\$341,786.37
Mt Prospect	20,078	8.09%	\$883,435.64
Niles	8,545	3.44%	\$375,990.35
Palatine	22,805	9.18%	\$1,003,403.01
Park Ridge	12,342	4.97%	\$543,050.23
Prospect Hts	3,590	1.45%	\$157,957.13
Rolling Meadows	7,085	2.85%	\$311,753.60
Skokie	20,473	8.24%	\$900,829.79
S. Barrington	1,760	0.71%	\$77,447.36
Wheeling	10,160	4.09%	\$447,033.04
Wilmette	10,594	4.27%	\$466,137.92
Winnetka	8,015	3.23%	\$352,661.45
<b>Total</b>	<b>248,320</b>	<b>100.00%</b>	<b>\$10,926,132.00</b>

\* Waste numbers are rounded for presentation purposes

## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

### SWANCC MEMBER COMMUNITIES

Village of Arlington Heights  
Village of Barrington  
Village of Buffalo Grove  
Village of Elk Grove Village  
City of Evanston  
Village of Glencoe  
Village of Glenview  
Village of Hoffman Estates  
Village of Inverness  
Village of Kenilworth  
Village of Lincolnwood  
Village of Morton Grove

Village of Mount Prospect  
Village of Niles  
Village of Palatine  
City of Park Ridge  
City of Prospect Heights  
City of Rolling Meadows  
Village of Skokie  
Village of South Barrington  
Village of Wheeling  
Village of Wilmette  
Village of Winnetka

The Solid Waste Agency of Northern Cook County (SWANCC) is a unit of local government and a not-for-profit corporation. Twenty-three towns in northern Cook County joined together to form SWANCC in 1988. SWANCC developed a long-term plan to manage the region's municipal solid waste that was adopted by its Board of Directors in 1991. Since then, SWANCC has been at work implementing this economically stable and environmentally safe solution to the region's solid waste management needs.



### *Solid Waste Agency of Northern Cook County*

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