

FISCAL YEAR 2025 ANNUAL BUDGET

**For the Fiscal Year beginning May 1, 2024 and
ending April 30, 2025.**

April 2024

Solid Waste Agency of Northern Cook County

EXECUTIVE SUMMARY

Introduction

The Fiscal Year 2025 Annual Budget for the Solid Waste Agency of Northern Cook County (SWANCC) is presented for the fiscal year beginning May 1, 2024 and ending April 30, 2025. The typical naming convention for various fiscal years is to name the year based on the ending date.

The budget process begins by determining the amount of solid waste expected to be delivered to the Agency by Members. This amount of waste is called the Committed Tonnage. Based on a three-year rolling average formula as required in the Project Use Agreement (FY2021 to FY2023), the FY2025 Budget is based on receiving 259,410 tons of waste. This represents a decrease of 466 tons from FY2024 budgeted waste deliveries or 0.2%. Waste deliveries in this three-year rolling average include the impact of the stay-at-home orders associated with COVID-19 and continued economic growth across the region. It appears that tonnages have stabilized and are returning to pre-COVID levels based on the modest change in the Committed Tonnage calculation for FY2025 and projected FY2024 deliveries.

Included in this budget document is the FY2025 Project Budget that is used when allocating each Member's percentage of the Agency's operations and maintenance costs for the year. The FY2025 Budget allocates a contribution for Agency's reserves to fund larger maintenance and repair items for the Glenview Transfer Station (GTS). It also includes fees to fund replacement of the GTS roof, with construction planned to occur in Fall 2024. In total, the FY2025 Budget establishes the accounts for expenses related to operations at the GTS, Agency administration, and the Agency's environmental stewardship and recycling education programs.

Operation and Maintenance Tipping Fee

All revenues and expenses pertaining to the Agency's operations are included in the Budget. The FY2025 Budget sets a \$53.33 per ton Operations and Maintenance (O&M) Tipping Fee. This is a decrease of \$0.02 per ton from FY2024 or -0.04%. Though the contract rate paid to Groot for operation of the GTS will increase by \$1.67 per ton (approximately 3.3%) for FY2025, the O&M Tipping Fee will be kept nearly equal to the FY2024 fee due to a reduction in the budgeted contribution to the GTS Maintenance Reserve Fund and increase in budgeted revenue from non-Member waste delivered to the GTS.

With the operating contract for the GTS the Agency continues to offer to participating Members recycling rebates through the Recycling Incentive Program (RIP). The RIP establishes both the revenue from the sale of recyclables as well as the processing fee used to determine the net cost. Under the formula, for the Agency to receive any revenue from the material collected in the recycling program the revenue generated must exceed the cost to process. In FY2022 the Agency started seeing the recycling revenue exceed the processing cost, resulting in shared revenue to the Agency and participating Members. While revenue continued into FY2023, no revenue has been received since August 2022 due to depressed commodity values. This is expected to continue into FY2025, and therefore the FY2025 Budget does not anticipate this revenue or equivalent outflows to participating Members. If revenue was to be received, it is expected that it would be shared in total with the participating Members, thus resulting in a net zero impact to the FY2025 Budget.

In addition to the Agency's joint purchase benefit for disposal, the other most popular outreach programs are the environmental stewardship (special waste collections) and education programs. The FY2025

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Budget allocates \$293,000 for special collections of computers/electronics, sharps, fluorescent light bulbs, batteries, mercury thermometers, and document destruction events. This is a decrease of \$21,000 from FY2024 due to termination of the Agency's medication collection program with the implementation of the Drug Takeback Act. The Agency's special collection programs continue to be extremely popular with Member communities and residents and the Agency's Budget will continue to support this stewardship effort and maintain access to special collections.

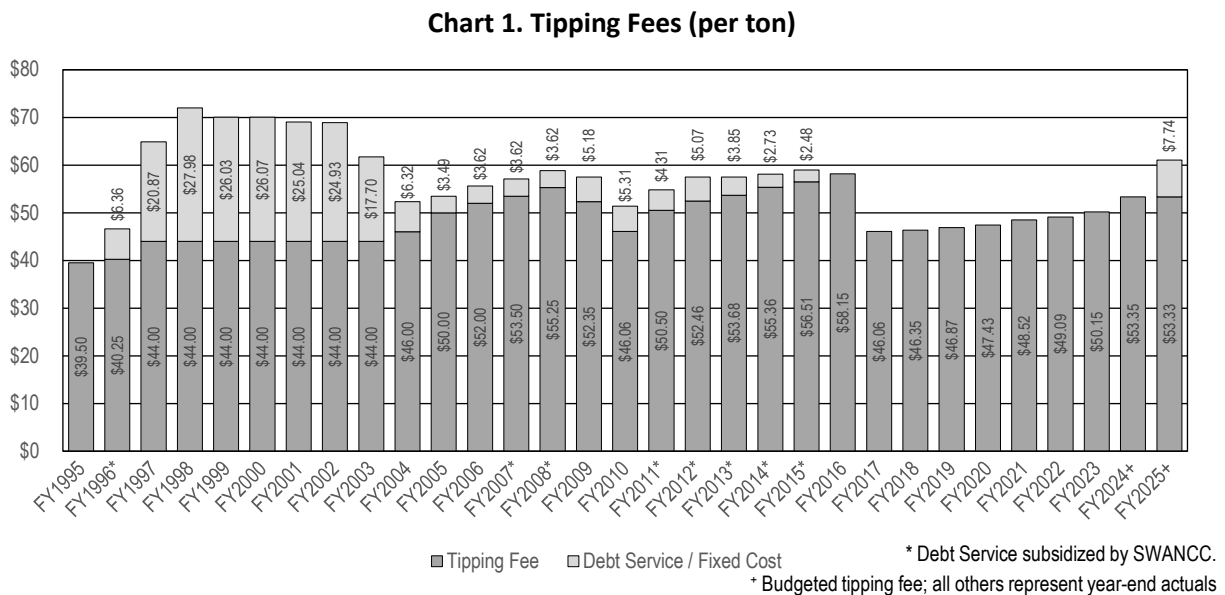
Membership in the Agency has significant value-added benefits. Administration of the Agency and all the programs provided by SWANCC staff to Members, including consulting services for contracting, collection and recycling assistance, special collections, and education, have a total budgeted cost of \$1,159,500. This total cost when allocated over the Agency's approximately 235,000 households is the equivalent of \$0.41 per household per month which is a 1-cent decrease from FY2024.

Fixed Cost Tipping Fee

The fixed cost portion of the Agency's expenses in the past consisted of debt service on existing bonds. With the Agency making the last bond payment on May 1, 2015, subsequent annual budgets have not included expenses for fixed costs. The roof of the Glenview Transfer Station is over 30 years old and needs replacement. A portion of the cost of the replacement will be funded through the GTS Maintenance Reserve Fund. The remainder will be funded through Member Fixed Cost Tipping Fees at \$7.74 per ton, with full project cost covered in FY2025.

Summary of Member Tipping Fees

Chart 1 shows the historical tipping fees for the Agency. Tipping fees through FY2023 reflect year-end actual costs per ton. Tipping fees for FY2024 and FY2025 reflect the budgeted cost per ton, pending year-end true-up for actual revenue and expenses.



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PROJECT BUDGET

The FY2025 Project Budget, as required by the Project Use Agreement, is presented in Attachment A.1 and allocates the Agency's operations and maintenance costs to activity areas, including GTS Operations, Administration, Environmental Stewardship, and Fixed Costs. Member cost allocations based on Committed Tonnage, expressed as the monthly invoice total by Member, are contained in Attachment A.2. The Agency's organizational chart is contained in Attachment B.

Each activity area of the Budget is detailed below, with tables providing historical actual and current budgeted amounts by line item. Table lines are numbered for easy reference, with descriptions provided for line items with significant funding amounts or notable program changes.

Committed Tonnage

Expenses and revenues are calculated based on a given amount of waste expected to be delivered to the Glenview Transfer Station. This expected amount of waste is called the Committed Tonnage (see Line 1 on Table 1). Committed tonnage for FY2025 is calculated by taking the average of actual deliveries from FY2021, FY2022, and FY2023. This methodology is spelled out in the Project Use Agreements with the individual Members. Total committed tonnage for FY2025 is calculated to be 259,410 tons, 466 tons less than FY2024. This modest decrease of 0.2% reflects a continued return to past trends of Member tonnage and down from the increases attributed to the impact of COVID-19 and the stay-at-home orders issued to address the pandemic during FY2021.

Expenses – Glenview Transfer Station

Expenses related to the operations of the Glenview Transfer Station (GTS) are detailed in Table 1. Overall, expenses related to the GTS are budgeted at \$14,447,948, up 2.6% from the FY2024 budget primarily because of the CPI calculation in the operating contract.

Table 1. Expenses - Glenview Transfer Station

	Member Deliveries (Committed Tonnage per PUA)	FY 2022 Actual	FY 2023 Actual	FY 2024 Budget	FY 2024 Estimate	FY 2025 Budget	Difference (FY25 to FY24 Budgeted)
1	Committed Tonnage	258,263	250,704	259,876	250,000	259,410	(466)
	Expenses						
	Glenview Transfer Station	\$ 47.91	\$ 49.63	\$ 51.30	\$ 51.30	\$ 52.97	
2	Contractor Operator Charges						
3	Groot Charges	\$ 12,373,361	\$ 12,442,424	\$ 13,331,015	\$ 12,824,400	\$ 13,740,948	\$ 409,933
4	Host Community Fees	\$ 116,689	\$ 111,969	\$ 125,000	\$ 110,000	\$ 115,000	\$ (10,000)
5	Repair and Maintenance	\$ 101,694	\$ 168,434	\$ 140,000	\$ 450,000	\$ 300,000	\$ 160,000
5A	GTS Maintenance Reserve Fund Contribution	\$ 403,000	\$ 442,000	\$ 400,000	\$ 400,000	\$ 200,000	\$ (200,000)
6	Utility Charges	\$ (1,995)	\$ 6,176	\$ -	\$ -	\$ -	\$ -
7	Professional Services						\$ -
8	Property Insurance	\$ 38,832	\$ 51,223	\$ 54,000	\$ 56,600	\$ 62,000	\$ 8,000
9	Liability Insurance						\$ -
10	Technical Services	\$ 14,988	\$ 20,845	\$ 35,000	\$ 20,000	\$ 30,000	\$ (5,000)
11	Professional Services Sub-total	\$ 53,820	\$ 72,068	\$ 89,000	\$ 76,600	\$ 92,000	\$ 3,000
12	Total	\$ 13,046,569	\$ 13,243,071	\$ 14,085,015	\$ 13,861,000	\$ 14,447,948	\$ 362,933

- **Line 3, Groot Charges** – This is the single largest expense in the Budget and represents 88% of the total O&M Budget costs. The cost of transfer and disposal calculated for the Groot contract in FY2025 is \$52.97 per ton, up from the \$51.30 per ton rate in FY2024. Considering the increased rate and increased committed tonnage, Groot charges are budgeted to increase 3.1% compared to FY2024.

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- *Line 5, Repair and Maintenance* – This line item has been budgeted for a total of \$300,000 to reflect the anticipated maintenance of the GTS facility, incorporating information from the 2016 and 2022 facility assessment and maintenance reports and annual costs from prior years. This is increased \$160,000 from the FY2024 budget to reflect costs for expected large maintenance items including phased replacement of the facility's overhead doors in addition to routine and ongoing repair and maintenance activities.
- *Line 5A, GTS Maintenance Reserve Fund* – This was a new line item first included in the FY2024 budget to build a capital reserve for upcoming larger maintenance items at the GTS. FY2025 funding will be \$200,000, a 50% reduction from FY2024 funding due to planned replacement of the roof in FY2025 being funded in part through Fixed Cost Tipping Fees. The decrease in funding compared to FY2024 offsets a share of other GTS operating cost increases.
- *Line 6, Utility Charges* – The line item is budgeted at zero because utility costs are paid by the Agency but credited by Groot under their operating contract, serving as a pass-through cost for the Agency.
- *Line 8, Property Insurance* – Property Insurance is up due to rising market costs in liability coverages and cyber security coverages in addition to the Agency's continued growth in revenue, all notable elements in rating the overall insurance costs.
- *Line 10, Technical Services* – This line item has been adjusted down to \$30,000 from prior year budget levels based on typical spending to support activities for review of Agency fixed assets and monitoring and responding to the ongoing environmental complaint filed against the Des Plaines landfill.

Expenses – Administration

Expenses related to the administrative activities of the Agency are detailed in Table 2. Overall, expenses related to Administration decreased from FY2024, with a total budget of \$844,500. Staff salaries and associated benefits are reflective of staff levels planned in FY2025 including retaining funding to increase the Education Coordinator position to full-time and hiring a part-time Communications Specialist. Budget was added to the IT/Communications line item to fund redesign of the Agency's website, a task to be managed by the Communications Specialist and completed by a contracted site design firm. The decrease from the FY2024 budget is primarily due to revised benefits costs and reduction in the Environmental Services line item as a result of expected work to be completed in FY2025.

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Table 2. Expenses - Administration

	Expenses Administration	FY 2022 Actual	FY 2023 Actual	FY 2024 Budget	FY 2024 Estimate	FY 2025 Budget	Difference (FY25 to FY24 Budgeted)
13	<i>Personnel Services</i>						
14	Staff Salaries	\$ 401,907	\$ 378,704	\$ 404,000	\$ 372,500	\$ 410,000	\$ 6,000
15	Benefits	\$ 51,259	\$ 60,640	\$ 75,000	\$ 50,900	\$ 60,000	\$ (15,000)
16	Payroll Taxes	\$ 30,493	\$ 28,610	\$ 30,300	\$ 28,500	\$ 30,750	\$ 450
17	457 Employer Contribution (6% of salary)	\$ 35,330	\$ 32,508	\$ 22,600	\$ 32,575	\$ 31,000	\$ 8,400
18	457 Employer Matching (up to 6% of salary)	\$ 9,354	\$ 6,448	\$ 18,000	\$ 6,200	\$ 10,000	\$ (8,000)
19	Expenses	\$ 12,812	\$ 8,550	\$ 11,000	\$ 10,000	\$ 11,000	\$ -
20	<i>Personnel Services Sub-total</i>	\$ 541,155	\$ 515,460	\$ 560,900	\$ 500,675	\$ 552,750	\$ (8,150)
21	<i>Contractual Services</i>						
22	Rent	\$ 70,408	\$ 79,491	\$ 81,000	\$ 82,400	\$ 86,200	\$ 5,200
23	Printing	\$ 22,338	\$ 7,377	\$ 12,000	\$ 5,000	\$ 10,000	\$ (2,000)
24	Travel	\$ 1,832	\$ 5,346	\$ 4,000	\$ 7,000	\$ 8,000	\$ 4,000
25	Postage	\$ 331	\$ 126	\$ 2,000	\$ 500	\$ 1,000	\$ (1,000)
26	Office Supplies	\$ 1,755	\$ 2,039	\$ 3,000	\$ 3,000	\$ 3,000	\$ -
27	IT/Communications	\$ 29,733	\$ 25,928	\$ 25,000	\$ 25,000	\$ 36,000	\$ 11,000
28	Meetings	\$ 3,046	\$ 2,110	\$ 7,000	\$ 7,000	\$ 7,000	\$ -
29	Memberships and Training	\$ 1,636	\$ 7,031	\$ 6,000	\$ 6,000	\$ 7,000	\$ 1,000
30	Other	\$ 242	\$ 242	\$ 2,750	\$ 500	\$ 2,750	\$ -
31	<i>Contractual Services Sub-total</i>	\$ 131,321	\$ 129,690	\$ 142,750	\$ 136,400	\$ 160,950	\$ 18,200
32	<i>Professional Services</i>						
33	Public Official Bond	\$ 500	\$ 500	\$ 600	\$ 500	\$ 500	\$ (100)
34	Umbrella Liability Insurance	\$ 5,926	\$ 7,056	\$ 7,400	\$ 8,300	\$ 9,500	\$ 2,100
35	Workmen's Comp and Auto Liability	\$ 1,854	\$ 1,898	\$ 1,700	\$ 1,500	\$ 1,800	\$ 100
36	Legislative Relations	\$ 16,600	\$ 14,000	\$ 16,000	\$ 14,000	\$ 14,000	\$ (2,000)
37	Legal	\$ 7,841	\$ 10,528	\$ 25,000	\$ 10,000	\$ 20,000	\$ (5,000)
38	Financial Services	\$ 47,324	\$ 41,617	\$ 44,000	\$ 42,000	\$ 45,000	\$ 1,000
39	Environmental Services	\$ 29,962	\$ 12,000	\$ 60,000	\$ 15,000	\$ 40,000	\$ (20,000)
40	<i>Professional Services Sub-total</i>	\$ 110,007	\$ 87,599	\$ 154,700	\$ 91,300	\$ 130,800	\$ (23,900)
41	Administration Total	\$ 782,483	\$ 732,749	\$ 858,350	\$ 728,375	\$ 844,500	\$ (13,850)

- *Line 14-19, Personnel Services* – Salaries include two full-time employees and three part-time employees. By policy, compensation increases are merit based with no required Step or COLA provision. Budgeted increases are aligned with increases being provided in member communities.
- *Line 22, Rent* –This line item reflects the total costs associated with the Wheeling location and cost for janitorial expenses and is based upon the new lease extension approved by the Board.
- *Line 27, IT/Communications* – The line item represents the total expenditures for office phones, cell phones, internet data lines, software, and the Agency's website/email systems. Additional budget is allocated in FY2025 to support redesign of the Agency's website.
- *Line 28, Meetings* – This line item assumes 12 Executive Committee meetings and 6 Board of Directors meetings.
- *Line 37, Legal* – This line item reflects the anticipated scope of work for FY2025 primarily associated with planning related to future Project Use Agreements and Agency operations.
- *Line 38, Financial Services* – Budgeted costs remain consistent with FY2024 based on anticipated costs for Agency accounting services and annual audit expenses.
- *Line 39, Environmental Services* – Budgeted costs were decreased from FY2024 to reflect limited continuing work related to the Des Plaines Landfill and future planning work.

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Expenses – Environmental Stewardship

This Section outlines expenses related to special collections for covered electronic devices, sharps, fluorescent bulbs, batteries, mercury-containing devices, and document destruction, as well as educational program expenses. Funding is also allocated to hosting two mobile household hazardous waste (HHW) collections in partnership with SWALCO, the first of which is scheduled to occur in July in Skokie.

The Agency's special collection and education programs are a benefit to Members' residents, and joint funding of these programs allows any resident to participate in any collection event to increase the availability and access of these programs, so residents have multiple choices. In total, expenses for special collection and education programs (excluding Recycling Incentive Program payments, which are budgeted to be \$0 in FY2025) are budgeted at \$22,000 less than FY2024, principally due to the elimination of costs for medications collection in 2024 following implementation of the Drug Takeback Act.

Regarding e-waste, SWANCC extended the contract for collection services with COM2 Recycling as our vendor for e-waste collection with an increase in the cost of staffing and transporting the material – this was the first increase since the start of the current program in 2018. Despite the increase in unit costs, overall program costs are expected to continue to decline because of the lighter weight of collected materials. The Agency continues to be a participating entity in Illinois' CERA law in 2024 and has opted in for participation in 2025.

Table 3. Expenses - Environmental Stewardship

	Expenses	FY 2022 Actual	FY 2023 Actual	FY 2024 Budget	FY 2024 Estimate	FY 2025 Budget	Difference (FY25 to FY24 Budgeted)
42	<i>Special Collections</i>						
44	e-Waste (Permanent Locations)	\$ 100,227	\$ 82,759	\$ 100,000	\$ 75,000	\$ 83,000	\$ (17,000)
45	Prescription Medications/Sharps	\$ 56,786	\$ 65,601	\$ 70,000	\$ 70,000	\$ 48,000	\$ (22,000)
46	Document Destruction Events	\$ 47,191	\$ 40,390	\$ 46,000	\$ 40,000	\$ 54,000	\$ 8,000
47	Other(CFL, Hg Thermometer) Batteries	\$ 41,870	\$ 37,101	\$ 48,000	\$ 40,000	\$ 48,000	\$ -
47A	Mobile HHW Collections	\$ -	\$ -	\$ 50,000	\$ -	\$ 60,000	\$ 10,000
48	<i>Special Collections Sub-total</i>	\$ 246,074	\$ 225,851	\$ 314,000	\$ 225,000	\$ 293,000	\$ (21,000)
49	<i>Recycling Etc. Newsletter</i>						
50	<i>Education</i>						
51	School / Waste Reduction Grants	\$ 5,799	\$ 8,004	\$ 15,000	\$ 8,000	\$ 15,000	\$ -
54	Promotional Items	\$ -	\$ 2,913	\$ 3,000	\$ 1,500	\$ 2,500	\$ (500)
56	Misc. Programs/Supplies/Resource Materials	\$ 136	\$ 2,074	\$ 3,500	\$ 2,000	\$ 3,000	\$ (500)
57	Educator Workshop	\$ -	\$ -	\$ 500	\$ 200	\$ 500	\$ -
61	Sustainability Research/Programs	\$ 2,140	\$ 890	\$ 1,000	\$ 500	\$ 1,000	\$ -
62	Early Childhood Education	\$ 18,946	\$ 38,919	\$ -	\$ -	\$ -	\$ -
63	<i>Education Sub-total</i>	\$ 27,021	\$ 52,800	\$ 23,000	\$ 12,200	\$ 22,000	\$ (1,000)
64	<i>Recycling Incentive Prog. Member Payments</i>	\$ 654,383	\$ 257,713	\$ -	\$ -	\$ -	\$ -
65	Environmental Stewardship Total	\$ 927,478	\$ 536,364	\$ 337,000	\$ 237,200	\$ 315,000	\$ (22,000)

- *Line 44, E-Waste (Permanent Collections)* – Staff will continue with COM2 Recycling as the contractor to meet service needs of the existing program. As the weight of collected items continues to decline due to individual devices being lighter, despite an increase in unit costs of our service contract with COM2 the budget reflects a reduction of \$17,000 from the FY2024 budgeted expense.
- *Line 45, Prescription Medications/Sharps* – Effective January 1, 2024, the Agency's medication collection services were terminated due to implementation of the statewide Drug Takeback Act. Sharps services remain unchanged and staff continues to see increased popularity and usage of this service with Members' residents.

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- *Line 47, CFL, Hg Thermometer, Batteries disposal* – Staff negotiated new contracts with vendors for bulbs, mercury, and batteries in 2022 that resulted in increased costs for these programs in FY2024; costs are expected to remain stable through FY2025, and these specialty collection programs continue to see consistent participation by Members’ residents for materials that are not well-served through other collection outlets.
- *Line 47A, Mobile HHW Collections* – Funding is proposed to conduct two mobile HHW collection events in partnership with SWALCO at a cost of \$30,000 per event. This is approximately 1/3 of the cost to host events on our own by contracting with SWALCO to utilize its mobile collection vendor with material disposal managed through SWALCO’s IEPA disposal agreement.
- *Lines 53-62, Education* – Participation by schools in the early childhood educational programming offered by Agency staff continued to show a slow return from pre-Covid levels in FY2022 and FY2023, with significant effort required to engage schools. As a result of the diminished commitment from schools to bring our contracted educator in for programs and in preparation for the retirement of the Agency’s Recycling and Education Director, during FY2023 education programming shifted to preparing materials for teachers to utilize directly and more efficiently using staff time to promote these materials and engage in secondary education and community presentations. Success of this approach is continuing to be monitored and the resources offered to the schools further adapted based on teacher feedback. The Agency’s educational programs and resources, as well as the other components that comprise this outreach area, continue to advance our mission but must adapt to meet the needs of schools and the community. Our education and outreach programs are a component of the Agency’s budget that, although not exceedingly expensive, afford SWANCC the reputation as a leader in environmental stewardship through developing a reduce, reuse, and recycle philosophy coupled with overall sustainability which is taught and demonstrated to individuals of all ages within our member communities. It is anticipated that, in the near term, the majority of the cost associated with these activities will be reflected in staff costs rather than direct program expenses. Budgeted expenses for education are therefore nearly unchanged from the FY2024 budgeted expenses.
- *Line 64, RIP Member Payments* – As mentioned above, staff does not anticipate there will be revenue received from the RIP in FY2025 and is therefore showing a \$0 payment to members. This is unchanged from the FY2024 budget due to commodity pricing in the market that is outside of the Members’ and Agency’s control.

Revenues

The Agency has one primary revenue stream outside of Member billings, the commercial waste credit from third-party commercial deliveries and small construction contractors and landscapers. The revenues are detailed in Table 4. Revenues are projected to increase \$208,000 compared to FY2024 (excluding RIP revenues, which as previously discussed are budgeted at \$0) due to increase in commercial credits and miscellaneous revenue associated with the sale of safety vests at the transfer station.

Overall, staff in consultation with the Executive Committee has reviewed the commercial waste revenue and have adjusted the budgeted revenue for FY2025 to a total of \$1,600,000. Even though the IEPA approved a permit for Patriot Acres to operate a compost facility, which would be anticipated to reduce the amount of landscape waste delivered to the GTS and therefore the revenue from that stream, that

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facility still has not been opened to the public. Commercial yard waste customers are approximately 25% of total commercial revenue and staff will continue to review the market during the upcoming year.

Table 4. Revenues

	Revenues	FY 2022 Actual	FY 2023 Actual	FY 2024 Budget	FY 2024 Estimate	FY 2025 Budget	Difference (FY25 to FY24 Budgeted)
67	GTS Contractor Credits						
68	EGV Credit						\$ -
69	Commercial Waste Credit	\$ 1,429,651	\$ 1,652,939	\$ 1,400,000	\$ 1,800,000	\$ 1,600,000	\$ 200,000
70	GTS Contractor Credits Sub-total	\$ 1,429,651	\$ 1,652,939	\$ 1,400,000	\$ 1,800,000	\$ 1,600,000	\$ 200,000
71	Investment Income	\$ (28,931)	\$ 7,047	\$ -	\$ -	\$ -	\$ -
72	Recycling Incentive Program (RIP) Revenue	\$ 654,383	\$ 257,713	\$ -	\$ -	\$ -	\$ -
90	Miscellaneous Revenue	\$ 23,011	\$ 21,455	\$ 15,000	\$ 24,000	\$ 23,000	\$ 8,000
91	GTS Maintenance Reserve Fund Transfer In	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
74	Revenues Grand Total	\$ 2,078,114	\$ 1,939,154	\$ 1,415,000	\$ 1,824,000	\$ 1,773,000	\$ 358,000

- *Line 69, Commercial Waste Credit* – This line represents the Agency’s share of revenue from commercial waste and landscape waste delivered to the transfer station. The estimate is increasing, anticipating total deliveries by third party users of the Glenview Transfer Station to remain consistent with FY2024 volumes. The Member disposal cost under the Groot contract will increase in FY2025 and in consultation with Groot, Agency staff may elect to increase the contractor rate by \$5/ton from the FY2024 rate.
- *Line 71, Investment Income* – This item is budgeted to reflect realized and un-realized gains in the Agency’s various accounts and reflects the overall stabilization in unobligated fund balances and the continued low market rate performance.
- *Line 72, Recycling Incentive Program* – As mentioned above, RIP revenue is being estimated at \$0 to reflect that the value of the materials collected is projected to continue to be less than the cost of processing these materials, resulting in no revenue paid to the Agency.
- *Line 91, GTS Maintenance Reserve Fund Transfer In* – This line reflects the transfer from the GTS Maintenance Reserve Fund to the operating fund of \$150,000 to fund increased maintenance and repair costs in FY2025.

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Tipping Fees

Table 5 shows the calculated Member tipping fees for Operations and Maintenance expenses and for Fixed Costs. While the Fixed Cost Tipping Fee historically reflected the cost of Agency debt payments, which ended in FY2015, in FY2025 this fee is being used to fund the construction cost for replacement of the GTS roof. It is expected to be a one-year fee only.

Table 5. Member Tipping Fees

		FY 2022 Actual	FY 2023 Actual	FY 2024 Budget	FY 2024 Estimate	FY 2025 Budget	Difference (FY25 to FY24 Budgeted)
Member Tipping Fees							
75	O&M Fees Paid by Members	\$ 12,678,416	\$ 12,573,030	\$ 13,865,365	\$ 13,002,575	\$ 13,834,448	\$ (30,917)
76	O&M Tipping Fee (\$ per ton)	\$ 49.09	\$ 50.15	\$ 53.35	\$ 52.01	\$ 53.33	-0.04%
77	Fixed Cost Fees					\$ 3,008,043	\$ 3,008,043
78	Fixed Cost True-up						\$ -
79	Fixed Cost Subsidy from Unpledged Reserves / GTS Maintenance Reserve Fund Transfer In					\$ (1,000,000)	\$ (1,000,000)
80	Total Fixed Cost Fees Paid by Members	\$ -	\$ -	\$ -	\$ -	\$ 2,008,043	\$ 2,008,043
81	Fixed Cost Tipping Fee (\$ per ton)	\$ -	\$ -	\$ -	\$ -	\$ 7.74	
82	Total Member Charges	\$ 12,678,416	\$ 12,573,030	\$ 13,865,365	\$ 13,002,575	\$ 15,842,491	\$ 1,977,126
83	Total Tipping Fee	\$ 49.09	\$ 50.15	\$ 53.35	\$ 52.01	\$ 61.07	14.46%

- *O&M Tipping Fee (Lines 75-76)* – The tipping fee is calculated at \$53.33 per ton in FY2025, reflecting the increase in the GTS Operator Charge and decrease in allocation of reserve funding. This is a slight decrease from the FY2024 tipping fee of \$53.35 per ton.
- *Fixed Cost Tipping Fee (Lines 77-81)* – The Fixed Cost Tipping Fee is \$7.74 per ton in FY2025 based on the estimated cost of the GTS roof replacement and transfer of \$1,000,000 from the GTS Maintenance Reserve Fund.
- *Total Tipping Fee (Lines 82-83)* – Adding the two tipping fees results in a total tipping fee of \$61.07 per ton for FY2025. The increase from the FY2024 tipping fee of \$53.35 per ton is due solely to the one-year cost of GTS roof replacement.

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Attachment A.1 - Project Budget

FY2025 Project Budget

Revenues

Member Payments		\$ 15,842,491
Fixed Cost Charge	2,008,043	
O & M Charge	13,834,448	
Coverage Requirement from Reserves		150,000
Fixed Cost Payment Subsidy		0
EGV Credit		0
Commercial Waste Credit		1,600,000
Recycling Incentive Program		0
Interest		0
Miscellaneous revenue		23,000
Total Revenues		\$ 17,615,491

Operation & Maintenance Expenses

GTS Contractor Operator Charges	13,740,948
GTS Host Community Fees	115,000
GTS Repair and Maintenance	300,000
GTS Utilities	0
GTS Professional Services	92,000
Admin Personnel	552,750
Admin Contractual Services	160,950
Admin Professional Services	130,800
Environmental Stewardship	315,000
Recycling Incentive Program	0
<i>Total O & M Expenses</i>	\$ 15,607,448

Fixed Cost Expenses

Debt Service / Fixed Cost Fees	3,008,043
Fixed Cost True-up	0
Coverage Requirement (17.647%)	0
GTS Maintenance Reserve Fund Transfer In	1,000,000
<i>Total Fixed Cost Expenses</i>	<i>2,008,043</i>

Total Expenses	\$ 17,615,491
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Member Charges Based on Committed Tonnage of 259,410 Tons.

O & M Tipping Fee

Rate per Ton	\$ 53.33
Fixed Cost Tipping Fee	
Rate per Ton	\$ 7.74

Attachment A.2 - Member Allocation

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Attachment B - Organization Chart

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Organizational Chart

